



August 2014



Santa Lucia High School students, Bulacan, Philippines - © JC Gaillard

Save the Children



This report was written by JC Gaillard, Jake Rom D. Cadag and Emmanuel M. Luna on behalf of Save the Children and the ASEAN Agreement for Disaster Management and Emergency Response (AADMER) Partnership Group (APG).

Thanks for input and guidance to: Marla Petal and Lourdes Pambid

#### About Save the Children

Save the Children is the world's leading independent children's rights organisation, with members in 29 countries and operational programs in more than 120. We fight for children's rights and deliver immediate and lasting improvements to children's lives worldwide.

© Save the Children May 2014

This publication is copyright, but may be reproduced by any method without fee or prior permission for teaching purposes, but not for resale. For copying in any other circumstances, prior written permission must be obtained from the publisher, and a fee may be payable.

### **Executive Summary**

The present report provides an assessment of project ENCORE (*Enhancing Community Resilience to Disasters in Bulacan*) which is being carried out by Save the Children in the province of Bulacan, Philippines. The project aims to 1/ increase awareness and participation of children, youth and communities in disaster risk reduction (DRR)/climate change adaptation planning; 2/ build resilience of households to cope with the impacts of climate change and disasters through waste management and improved livelihoods; and 3/ improve collaboration and partnership between local governments and private groups towards DRR activities.

Activities set out as part of ENCORE were first evaluated through a participatory questionnaire survey entirely designed, conducted and analysed by participants, i.e. the insiders' perspective. This approach was deemed essential to foster downward accountability towards those directly impacted by and concerned with the project. In parallel, the contracted assessment team conducted its own evaluation of the project, i.e. the outsiders' perspective. This approach was similarly important to encourage upward accountability towards funding agencies, i.e. Save the Children Australia and Australian Aid. Both evaluations were eventually confronted and integrated.

The project overall proves a strong initiative with significant outcomes. It stands out by its well integrated framework. DRR relies upon simple and straightforward action plans and very useful large-scale drills integrated with local and provincial government initiatives. Solid waste management activities have been well received by beneficiary communities and schools. In fact, all school- and youth-based activities have proved sound and influential. They have contributed to a generally improved collaboration and partnership between local stakeholders of DRR and waste management, including local governments, schools and other members of the local communities. Finally, the project is well aligned with Save the Children's pillars of Comprehensive School Safety.

On the other hand, the project suffers from a lack of participation of beneficiaries at the project design stage. Similarly, those possibly most vulnerable to natural hazards are not fully included in disaster risk assessment and other DRR activities. In addition, the project heavily relies upon outside expertise and massive external funding. Finally, livelihood-related activities have only benefited to a limited number of people and face technical and marketing difficulties, which endanger their sustainability.

Despite these shortcomings, project ENCORE provides an array of opportunities in view of developing further projects in the target area. Firstly, the project has enabled a group of dedicated and knowledgeable leaders to emerge. These are the engine of an established network of collaborating organisations (local government, school, private sector) and people involved in activities geared towards waste management, DRR and, in lesser extent, livelihood strengthening, which also benefit from support from the provincial and national governments. School-based activities also appear to be sustainable and provide an excellent entry point for future activities. Finally, Save the Children's massive investment has led to improved infrastructure and a larger pool of available physical resources required for DRR

Future activities will however have to carefully consider the amount of external resources to be input as these may lead to dependency upon Save the Children's support. For example, it seems difficult for local authorities to reproduce project ENCORE activities in other villages/neighbourhoods on their own considering their limited resources and manpower. In addition, political instability and the frequent turn-over of local leaders may endanger the sustainability of activities conducted as part of project ENCORE. Finally, the project beneficiaries are strongly expecting further activities.

### Introduction

The present report provides an assessment of project ENCORE (*Enhancing Community Resilience to Disasters in Bulacan*) which is being carried out by Save the Children in the province of Bulacan, Philippines (Figure 1). The overall goal of the project is "*to increase the resilience and preparedness of the children, the youth, the community and the local government in coping with hazards and extreme weather events*". This project was designed in the aftermath of typhoon Pedring which struck Bulacan in September 2011 and subsequent relief operations as well breastfeeding and hygiene campaigns conducted by Save the Children Philippines between 2011 and early 2012. ENCORE was funded by Australian Aid through Save the Children Australia and implemented by Save the Children Philippines. The particular objectives of this project are threefold:

1/ to increase awareness and participation of children, youth and communities in disaster risk reduction (DRR)/climate change adaptation (CCA) planning and activities.

2/ to build resilience of households to cope with the impacts of climate change and disasters through waste management and improved livelihoods.

3/ to improve collaboration and partnership between local governments and private groups towards DRR mitigation activities.

A total of six *barangays* (villages) spread across two municipalities, i.e. Calumpit and Haganoy, of Bulacan were targeted (Table 1 and Figure 1). These *barangays* were selected for their urban or peri-urban features and exposure to an array of natural hazards, especially flooding, fire and earthquake. Four sets of stakeholders at four different scales were particularly targeted within each of the *barangays*: a/ children and youth; b/ elementary and high schools; c/ communities at large; and d/ local government units (LGUs).

| Table 1. ENCORE target barangays in the province of Bulacan |              |  |
|---|--------------|--|
| Municipality Barangay                                       |              |  |
| Calumpit  | Balungao     |  |
|   | Frances      |  |
|   | Gatbuca      |  |
| Hagonoy   | San Agustin  |  |
|   | Santa Monica |  |
| Santo Niño  |              |  |

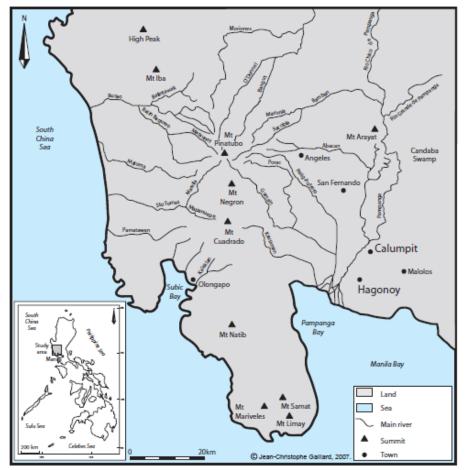


Figure 1. Location of the project areas

Actions focussed on three strongly interconnected components (See Figure 2). Initiatives are geared towards:

1/ diversifying local households' portfolio of livelihood resources, and thus reducing their vulnerability in facing natural hazards, relied upon developing skills for making small breads, growing and processing medicinal plants and vegetables (notably tomatoes), and fabricating stoves and briquettes.

2/ Waste management focused on improving waste collection and recycling with the objective of reducing flood hazard, improving health and providing both fertiliser and pesticides for the floating gardens and materials for making briquettes.

3/ DRR activities entailed disaster risk assessment at both school and *barangay* levels, followed by action planning and testing through a range of drills.

Implementation of the foregoing activities initially spanned July 2012 to July 2013, with most of the components of the project being continued at the time of this evaluation between November 2013 and February 2014. Total expenditure associated with these activities amounted to \$306,000.00 AUD as of July 2013.



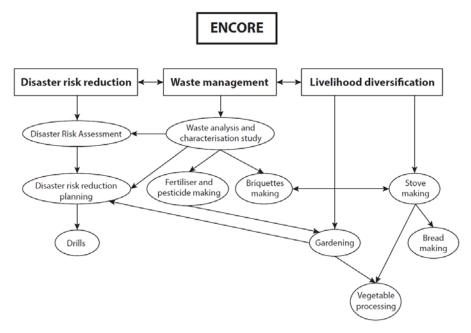


Figure 2. Articulation of the three components of project ENCORE

### Methodology

The implementation process and outcomes associated with project ENCORE were assessed between November 2013 and February 2014 by a team of New Zealand- and Philippines-based researchers and practitioners of DRR. This evaluation focused on two *barangays*, i.e. Balungao, Calumpit (including neighbouring Sta Lucia high school) and San Agustin, Haganoy (including neighbouring Sta Monica high school).. Both villages are located at the centre of their respective municipality, are densely populated and display urban features (Table 2). They were selected by Save the Children Philippines based on the leadership of community leaders and the extent of activities conducted during the course of the project. Noteworthy is that some assessment activities were initially conducted in *barangay* Sta Monica of Hagonoy but a turn-over of political leadership following the November 2013 elections prevented further work in this village.

| Hagonoy                            |   | - F ,  |
|------------------------------------|---|--|
|                                    | Balungao, Calumpit  | San Agustin, Hagonoy   |
| Land area (sq.km)                  | 0.62  | 2.65   |
| Population in 2012 (No. of people) | 5139  | 11,741   |
| No of households in 2012           | 1246  | 2354   |
| Main resources                     | <ul> <li>Office work</li> <li>Tricycle driving</li> <li>Figurine making</li> <li>Farming/fishing</li> </ul>   | <ul><li>Tricycle driving</li><li>Office work</li><li>Fishing/farming</li><li>Craft</li></ul>   |
| Natural hazards                    | <ul> <li>Flooding (high tide, riverine, rain-fed and dam break)</li> <li>Cyclone</li> <li>Tornado</li> <li>Earthquake</li> <li>Volcanic eruption</li> <li>Fire</li> </ul> | <ul> <li>Flooding (high tide, riverine, rain-fed and dam break)</li> <li>Cyclone</li> <li>Tornado</li> <li>Earthquake</li> <li>Tsunami</li> <li>Storm surge</li> <li>Volcanic eruption</li> <li>-Fire</li> </ul> |

Table 2. Main features of *barangays* Balungao, Calumpit, and San Agustin, Hagonoy

This evaluation was conducted from two different perspectives which are integrated in this report:

1/ activities and initiatives set out as part of ENCORE were first evaluated by the project beneficiaries, i.e. the insiders' perspective. This approach was deemed essential to foster downward accountability towards those directly impacted by and concerned with the project. It is indeed assumed that no one knows local context and needs better than those whose life and livelihoods are at stake, in this particular case, those who participated in project ENCORE.

2/ in parallel, the contracted assessment team conducted its own evaluation of the project, i.e. the outsiders' perspective. This approach was similarly important to encourage upward accountability towards funding agencies (Save the Children Australia and Australian Aid). It further enabled to confront the implementation process and outcomes of the project to what is considered good practices in the field of DRR in the Philippines and elsewhere in the world.

# Methods used to facilitate beneficiaries' assessment of project ENCORE

Beneficiaries' assessment of project ENCORE was conducted through participatory surveys. This tool was suggested by the assessment team, in collaboration with staff from Save the Children Australia and Save the Children Philippines, for its ability to provide tangible quantitative data (Chambers, 2007). This method is particularly useful for making local knowledge (i.e. beneficiaries' views of actions taken within project ENCORE) tangible and credible to outside stakeholders such as Save the Children Australia and Australian Aid. It falls within the scope of "participatory numbers" and "appreciative inquiry" methods which are designed to both provide participatory quantitative data and strengthen ownership and contribute to empowerment of beneficiaries, and sustainability of project objectives. The evaluation process and steps are summarised in Table 3 and Figure 3.



Figure 3. Main steps of the participatory survey conducted in Balungao, Calumpit, between December 2013 and January 2014 (A & B: identification of themes/areas to be evaluated; C: design of the questionnaire; D: community survey; E: tabulation of answers; F: reporting) – All photographs taken by participants.

Table 3. Main steps of the participatory survey conducted in Balungao, Calumpit, and San Agustin, Hagonoy between December 2013 and February 2014

| Step   | Stakeholders   |
|--|--|
| Ground work: identification of assessment tools, schedule of activities and definition of the role of each stakeholder | Outside assessment team, Save the<br>Children, <i>barangay</i> health workers,<br>mother leaders, <i>barangay</i> officials,<br>teachers and student leaders |
| Identification of themes/areas to be evaluated   | <i>Barangay</i> health workers, mother leaders, <i>barangay</i> officials, teachers and student leaders  |
| Design of the survey questionnaires  | <i>Barangay</i> health workers, mother leaders, <i>barangay</i> officials, teachers and student leaders  |
| Questionnaires testing   | Barangay health workers, mother leaders and student leaders  |
| Refining of the survey questionnaires  | Barangay health workers, mother leaders and student leaders  |
| Community and school surveys   | Barangay health workers, mother leaders and student leaders  |
| Coding of answers  | <i>Barangay</i> health workers, mother leaders, <i>barangay</i> officials, teachers and student leaders  |
| Tabulation of answers  | <i>Barangay</i> health workers, mother leaders, <i>barangay</i> officials, teachers and student leaders  |
| Report writing   | Barangay health workers, mother leaders and student leaders  |

Participatory surveys were first discussed with community leaders and key stakeholders of DRR in Balungao and San Agustin, i.e. *barangay* captains and councillors, *barangay* health workers, mother leaders, school principals and DRR coordinators, as well as youth and student leaders. All agreed to take the lead in designing a survey questionnaire, conducting the survey, analysing the results and writing a report. From there, the role of the outside assessment team became that of facilitator to arrange and run a series of workshops. These workshops held between November 2013 and February 2014 involved *barangay* captains and councillors, elementary and high school DRR coordinators, students, *barangay* health workers and mother leaders. They were held at Sta Lucia High School for Balungao and Sta Agustin Elementary School for San Agustin. During these activities which took three to seven hours each, participants were provided with snacks and meals.

An initial series of activities enabled the foregoing participants to identify activities and issues associated with project ENCORE which deserved to be included in the survey. In this view, the participants listed key themes on strips of paper, which were eventually aggregated and grouped in overarching themes. A carousel activity then provided the participants with the opportunity to list all questions they wanted to ask in relations to these overarching themes. These questions were debated and compiled in a Word document by high-students with computer skills and a good command of the software. The questionnaire was reviewed, printed and test ran by both *barangay* health workers and elementary and high-school students who interviewed 10 respondents in their respective villages and schools. This test showed that schools required a slightly different questionnaire, which was developed by a team of student volunteers. The *barangay* questionnaire was also revised. Both *barangay* and schools questionnaires were then printed again and photocopied.

In Balungao, the barangay questionnaire was structured in seven sections (Appendix 1). The first section was designed to assess people's knowledge of Save the Children and project ENCORE within the community and beyond the sole beneficiaries of project activities. Section II focused on the activities conducted and the role of the different stakeholders and whether these were known and recognised in the larger community. Section III aimed to assess the outcomes of the project across the community. Section IV put a particular emphasis on the livelihood component of project ENCORE, which was deemed of uttermost importance by the beneficiaries who participated in the survey. Section V centred on people preparedness in facing natural hazards and whether project ENCORE had contributed to improving people's ability to face flooding, fire and earthquake. Section VI focused on dissemination activities and how to improve activities conducted as part of the project. Finally, section VII compiled demographic characteristics of the respondents. The school questionnaire followed the same sequence except for the section on livelihoods which was deemed inappropriate and replaced by a series of specific questions with regards to the activities conducted within the schools and those which targeted out-of-school youth (Appendix 2).

In San Agustin, the sections of the questionnaire were as follows (Appendix 3): (1) awareness of Save the Children, (2) disasters and DRR, (3) solid waste management, (4) livelihood and (5) demographic characteristics. The first section aimed to assess the awareness of the community members and students on the programmes of the Save the Children and the NGO itself. The second section focused on questions related to experiences of the community and schools to disaster and the DRR measures initiated and supported by Save the Children. The third section intended to evaluate the level of participation of the community members and students, including nonproject beneficiaries, to the solid waste management campaign. Most of the questions in the third section were related to waste segregation, rubbish collection and income generating activities, e.g. selling of plastic and cartoons. The fourth section highlighted the benefits of the livelihood programmes (e.g. briquette or charcoal making, fermented fertiliser making, food processing) for the beneficiaries and their appropriateness in the community. Lastly, the fifth section provided demographic characteristics of the respondents. The questionnaires of the elementary and high schools did not include questions on livelihood-related activities as these did not concern the students (Appendices 4 and 5).

Sample for the survey was defined by the participants in collaboration with the outside assessment team. In Balungao, it was decided that one person for every ten households of the *barangay*, or a total of 129 people out of 1278 households (as of Dec. 2013), would be interviewed face to face by nine volunteer *barangay* health workers (Table 4). The interviews were proportionally distributed across all seven *puroks* (neighbourhoods) of the village. In parallel, the survey targeted 160 high-school students and 40 elementary-school pupils proportionally distributed across grades (Table 3). In San Agustin, the *barangay* survey covered 100 households out of at 2349 households, proportionally distributed across *puroks*, while the school survey was conducted face to face with 160 high-school students and 99 elementary pupils.

| Municipality | Barangay                                       | No of households/students<br>surveyed |
|--------------|--|---------------------------------------|
| Calumpit     | Balungao                                       | 129                                   |
|              | F. Mendoza Memorial<br>Elementary School Annex | 40                                    |
|              | Santa Lucia High School                        | 160                                   |
| Hagonoy      | San Agustin                                    | 100                                   |
|              | San Agustin Elementary School                  | 99                                    |
|              | Santa Monica High School                       | 160                                   |
| Total        | Households                                     | 229                                   |
|              | Elementary school students                     | 139                                   |
|              | High school students                           | 320                                   |

Table 4. Overview of the surveys conducted in Calumpit and Hagonoybetween Dec. 2013 and Feb. 2014

Data collected were eventually coded and tabulated manually (without the use of computer alien to all participants but high-school students) by all participants together in another series of workshops. In Balungao, high-school students took a noteworthy lead in the lengthy tabulation process. In the case of San Agustin, the tabulation of results was accomplished and led by the three groups of participants (community members, elementary and high school students). The elementary teachers and *barangay* secretary assisted the elementary students and mother leaders, respectively, in the tabulation process. The high school students did not require assistance because they were familiar with survey and tabulation. Results of the survey were eventually compiled on flip charts and debated amongst the participants who then prepared the write-up included in this report.

The outcomes of the participatory evaluation are presented in this report as written by the participants, without editing by the outside assessment team. It mirrors the participants' thoughts and voices in a true and thoughtful participatory research approach without intervention nor filter by outsiders. They are presented up front in order to "put the last first" (Chambers, 1983), i.e. those primarily concerned by the project come first. A summary of these findings by the outside assessment team is provided in Box 1 at the end of the participants' write-up.

Photographic documentation of the participatory survey, from its initial steps to report writing, was conducted by some volunteer participants, notably students. Photos chosen by the participants were eventually printed by the outside assessment team and turned over to both the *barangay* health workers and students.

# Methods used by the outside assessment team to evaluate project ENCORE

In parallel to the participatory survey, the New Zealand- and Philippinesbased team of researchers and practitioners of DRR tasked for assessing project ENCORE conducted a series of interviews with key informants. Those included beneficiaries of the project and other stakeholders of DRR at the *barangay* and municipal levels. Informants included elementary and high school coordinators, teachers, *barangay* captains and officials, health workers, parents, student leaders, livelihood project beneficiary, municipal disaster risk reduction and management officers, scientist, and out-of-school youth leader. Eight were based in Calumpit, 13 in Hagonoy and one in San Fernando, the regional capital of Central Luzon. These interviews aimed at evaluating both the process through which the project was implemented and its actual outcomes. Since the project activities were being continued at the time of the evaluation and hopefully enhanced by Save the Children Philippines in the near future, suggestions were also collected with regards to possible improvements.

In addition to these interviews, informal discussions with the project beneficiaries and members of the local communities proved useful in understanding local issues and power relationships. Observations of the activities conducted as part of the participatory survey provided further insights on both the project and local communities, which have contributed to shape the assessment team's subsequent evaluation.

Finally, secondary data were collected from different sources, including Save the Children Philippines reports, municipal documents, academic publications and other scientific grey literature. These provided an overview of both the project and issues faced by local communities. Photographs of the different project outcomes and local landmarks with regards to hazards, vulnerability and capacities completed the documentation process.

### Findings

#### **Participatory evaluation**

#### Evaluation report by the mother leaders of Balungao, Calumpit

92.3% of the respondents have heard about Save the Children and its projects. 38.34% of the respondents are aware of the livelihood projects that are being conducted by Save the Children while 25% are aware of the calamity projects. 4.3% said that Save the Children provides feeding program; 6.3% on tree planting; 1.74% on waste segregation; 1.72% cleaning the environment; 16.96 on disaster risk reduction and management.

59.89% of the respondents believed that Save the Children helps the communities that needs assistance, 19.64% said that Save the Children broadens the knowledge of the community people and 1.79% said that it aims to help the community and the children.

19.33% stated that it provides schools supplies to the community and school.

21% of the respondents said that Save the Children serves as the leader of the project, 16% stated that Save the Children provides knowledge and skills to the community while 25% believed that Save the Children helps in enhancing the knowledge of the community.

28% of the respondents said that the activities were done properly while 5% stated that they still need help and assistance from Save the Children.

98% of the respondents said that participation of people in the activities conducted by Save the Children is needed to better implement the project; 14% stated that the projects were successfully done; and 5% said that participation and cooperation from the community people is still needed.

62% believes that barangay captain, and his councilors, are responsible in information dissimination among the members of the community.

49% said cooperation is still needed to implement the projects and they stated that General Assembly/meeting within the community members would greatly help in achieving cooperation within the members of the community. 35% said they need financial help, ambulance truck, and megaphone.

54% of the respondents said that the Save the Children's activities are good. 11% gained knowledge about fire while 1.83 learned something about water pump.

57% of the respondents said that there are no results.

3.64% of the respondents believed that it would be a help in their municipality while 2.72% said that it would benefit the students.

19.8% of the respondents said that they need more knowledge and skills.

42.6% said that they learned to be alert and ready in times of disaster. 1.85% learned something about livelihood while 4.63% gained knowledge about health.

76% said that the things they have learned can be used for everyday living. 25.96% stated that they learned something on livelihood.

40% participated in the livelihood programs.

7.89% of the respondents said they learned the floating garden; 15.78% on making bricket; 18.4% on cooking; 34.2% on making stoves with the help of their barangay captain; 5.2% on taking care of worms.

5.2% said that they learn not to lose hope. 52% of the respondents said they earned money from the project while 44% said otherwise.

34.65% said that they should prepare the things beforehand; 30.69% stated that they should bring first aid kit, food and clothes; 21.78% said their things

Save the Children

should be packed before the disasters occur; 5.94% said to be alert; 2.97% stated they should be ready to evacuate while 0.99% said that they should listen to news.

During disasters, 44.5% said they should be alert and prepared; 18.75% stated they should stay on safer areas; 11.25% said that they should be ready; 8.75% said they will get news from other people; 5% stated they will stay on their roofs; 3.75 said they will pray; while 2.5% stated they will remain calm and not panic (Table 6).

Table 6. Preparation and actions that need to be done before, during

| and after disaster   |  |  |  |
|----------------------|--|--|--|
| Disaster             | Before disaster  | During disaster  | Post-disaster  |
| Typhoon<br>and flood | 46.94% of the<br>respondents said<br>they should be<br>prepared before<br>another typhoon<br>occurs; 29.5% said<br>they will bring<br>emergency kit;<br>9.18% said they will<br>save themselves;<br>5.10% said they will<br>evacuate; while<br>4.08% said they will<br>listen to news. | 37.68% of the<br>respondents said<br>they will distribute<br>relief goods;<br>21.74% said they<br>will respond;<br>18.84% said they<br>will be careful;<br>11.59% said they<br>will pray; 7.25%<br>said they will help<br>the other<br>community<br>members. | 68.13% of the<br>respondents said that<br>they will clean their<br>surroundings after the<br>typhoon; 26.73% said<br>they will respond to<br>calamities; and 5.49%<br>said they will fix and<br>organize their things.   |
| Fire                 | 78% of the<br>respondents said to<br>prepare while 8%<br>said to read and<br>listen to news.   | 48.94% of the<br>respondents to<br>respond; 48.94%<br>said to evacuate;<br>6.38% said<br>distribute of relief<br>goods.  | 51% of the<br>respondents said they<br>should clean their<br>environment; 40.38%<br>respond; 3.92% said<br>they should evacuate;<br>3.92% also said they<br>should be careful; and<br>1.92% said they<br>should repair the<br>things that were<br>destroyed by the fire. |
| Earthquake           | 46.88% of the<br>respondents said<br>they should prepare<br>and evacuate as a<br>preparation for a<br>possible disaster;<br>18.75% on<br>preparedness;<br>18.75% said they<br>should bring<br>emergency kit; and<br>15.63% said they<br>should listen to<br>news.                      | 45.83% of the<br>respondents said<br>they should<br>evacuate; 29.17%<br>said they should be<br>careful; 16.75%<br>said they should<br>remain calm and<br>not panic; 8.33%<br>said they should<br>pray.   | 52.38% of the<br>respondents said they<br>should reconstruct<br>and repair the things<br>destroyed by the<br>earthquake; 38.1%<br>said they should be<br>careful; and 9.52%<br>said they should listen<br>to news.   |

45.75% believed that information dissemination is one of the capacities of the barangay council in response to disasters; 43.62% said the barangay council's response during disasters is to help in rescuing people; 6.38% on distribution of relief goods; 3.19% said their capacity is to patrol around the community; while 1.06% on first aid treatment.

56.38% said on cooperation; 25.53% on calling the rescue; 6.38% on preparing; 2.13% on distribution of relief goods; 1.06% on patrol around the community.

59.8% of the respondents participated the earthquake drill while 40.2% didn't.



55.55% of the respondents participated the fire drill while 44.44% didn't.

98.44% of the respondents said they learned something from the earthquake drill while the remaining 1.56% didn't.

87% of the respondents said they learned something from the fire drill while 12.2% didn't.

94.81% said the information on being ready and prepared should be learned by the members of the community.

92% of the respondents said that the barangay council should be in-charge of the information dissemination within their community while 8% said that those who have knowledge on it should also participate in information dissemination.

All of the respondents said that members of the community should gather for everyone to learn how to be active and prepared in times of disasters.

66.67% of the respondents said that they should participate and join the activities and 33.33% said that they should share information and knowledge in these projects.

43.90% of the respondents hoped that the projects to be a success; 29.27% said they hoped Save the Children to help them again while 26.83% wished to continue the project.

## Evaluation report by the students of Santa Lucia National High School, Calumpit

1.1Did you already heard Save The Children? 77% of students said that they already heard Save The Children.

1.2Things you know about it?

37% of students said that collecting plastic bottles is one of the things they know about it .

25% said that helping children is one of it.

1.3The purpose of Save The Children

55% of students said that the purpose of it is to keep our schools sorrounding clean.

26% of students said that the purpose of it is to help the vulnerable (through drills).

1.4Contribution of Save The Children

9% of students said that the contribution of Save The Children being a leader.

2.1Processing 19% of students said that recycling is one of the task of the Save The Children

Another 19% said that collecting plastic is one of it. 10% is unity

2.2 Orderness99% of students said that there is an orderness in the projects that we did.

2.2.1Why yes?24% said that there is a cleanliness.15% said that there's a unity between the members.

2.2.2Why no? Nothing

2.3 Responsible persons23% said that S.T.C members are the responsible for it,15% of it said that the principal is one of the responsible for it,

Another 15% said that the teachers are one of the responsible for it.



2.4 Things we need to make it successful

72% said that cooperation and unity is what we need to make it successful, 12% of students said that we need a budget to make it happen.

3.1 Result

43% of students said that we've done the projects succesfully.

3.2 No result

57% said that there is no orderness in the school.

3.3 How does the results affects you?

51% of students said that it lessen whatever,

21% said that it helps us to be clean.

3.4 Negative results

57% of students said that there is no negative results.

3.5 Conflict

20% of students said that one of it is being a rule breaker. 18% of students said that one of the conflict are those who are not followed.

3.6 Something helps to make the projects accomplished 54% of students said that unity helps everything.

3.7 Lesson learned

28% of students said that helping the environment is one of the things that they have learned.

3.8 Application 78% of students said that they applying those things they learned in their everyday living.

3.9 Part 66% said that they've been part of the projects that we conducted.

3.10 Accomplished projects 94% of students said that helping other is one of the projects that we accomplished.

3.11 Is the projects helps the school?

97% of students said that the projects will help the school very well

3.12 Effective

100% of students said that the projects become more effective.

3.13 Materials needed

100% of students said that the materials needed can be seen in the school just like the fire fighting equipment.

3.14 Appropriate conditions100% of students said that the projects are appropriate to their conditions.

3.15 Did you enjoy it?99% of students had enjoy the projects.

3.16 Is it enough?

99% of students said that they have an enough knowledge about it.

\*questions in line 4 doesn't answered by the students\*

5.1 Information shared

34% of students said that one of the information we shared is about disaster preparedness.

5.2 Someone who is needed to be part of this

20% of students said that S.T.C members are need to be part of the projects.

5.3 How is it shared?

36% of students said that one of the ways is sharing knowledge.

5.4 What can you do?



25% of students said that helping is what they can do for the projects.

5.5 Recommendation/ Expectations22% of students said that helping is one of their expectation.

#### Evaluation report by the mother leaders of San Agustin, Hagonoy

Based on our surveys, by means of asking my fellow ka-barangay if they know the organization entitled "SAVE THE CHILDREN", we found out that only 52.5% of them knew about it, 44.2% who do not and 0.8% have no idea.

72.5% participated from the programs, 23.3% only participated, and 2.5% has no answer.

23.3% have participated in their programs such as seminars, livelihood, tree planting, and social Bingo.

Most of them did not participate from the social bingo. 66.7% did not participate and 21.7% of the participants attended, 5% unanswered.

61.7% said it did not helped while 27.5% said otherwise while 9.7% have no answer.

55.8% know the Evacuation Center, but most have not used it, 76.7% do not know about the evacuation center. They also said having Evacuation Center is important to avoid the risk of possible increase of water or flood.

They found out that the barangay shared school supplies, 30.8% knew about it, but 63.3% of the children were granted such. For those children who were granted supplies, it was a great help for them especially to those children without the capacity to buy goods at school.

75.8% of the pregnant women did not receive breastfeeding kit, 5% have no answer and 13.3% said they got kit. Those who were granted said it has helped them, and their children became healthy because breast milk is good for their child's health.

47.5% of them agreed that the said project/programs are effective, 50% of them are unable to apply the learning's they got on their daily life, and only 38.3% of them applied it.

Most participants who attended the seminars about Save the Children do not seem understand the programs and we found out that 51.7% them have no answer.

According to our kabarangay, they learned a lot from the said activity. 37.5% said they have learned, 51.7 said otherwise while 6.7% have no answer.

15% of them said that they applied the learnings they got from the said seminars to their community, and 20% have no comment.

The said programs contribute more to my fellow kabarangay, 71.7% said they contributed to the community, 22.5% said it did not and 31.5% have no answer.

25.8% said SAVE The Children helped in maintaining the cleanliness of our village, 0.8% said it did not and 19.2% have no response.

75.8% answered the segregation of waste in our community helped, 17.5% said it didn't and 2.5% have no answer.

35% said they have poor knowledge about the seminar, 55% said otherwise and 7.5% have no response.

10% of them said the importance of applying the knowledge from the lecture/seminar of Save the Children will help bring good order in the environment. "Save the Children" had helped in maintaining cleanliness, 10.8% said Save will help through cleanliness and 15.8% have no answer because they did not attend the seminar.

23.3% said recycling is important for them to know that there's money from garbage, 4.2% answered that they used it as fertilizer, 10% found out that it was a source of money and 8.3% have no answer.

"Save the Children" program has great benefits to us because we learned to have concern regarding to garbage, 61.7% answered that they segregated the garbage, 31.7% said they did not and 5% have no answer.

61.7% applied segregation in the village, 36.7% did not and 3.3% have no answer.

32.5% said Save the Children program had helped the community for waste segregation, and 13.3% have no answer.

They shared it to their fellow villager by telling them what exactly to do, 18.3% has proper awareness, 5% for information dissemination and 11.7% for being a good example.

4.2% answered they contributed on building the Holy Rocket Store, 62.5% answered no because they are not part of building the Holy Rocket Store and 7.5% have no idea.

21.7% answered they participated in the seminar of "Save the Children", 68.3% answered they did not and 6.7% have no answer.

The livelihood programs of "Save the Children" give a lot of help in our Barangay because 46.71% of them said yes, 38.3% said otherwise and 5% have no answer.

9.2% said "Save the Children" programs helped in Livelihood in the way of supporting their task, 5% said the village became well and 20% has no response.

We shared the Livelihood programs of "Save the Children" to our fellow villagers by including them in the seminars, 5.8% are included, we shared to them the content of the program and 5% knew it, 24.2% have no knowledge or no answer.

9.2% said developing the livelihood program of "Save the Children" in our Barangay will be enhanced through cooperation and unity, 4.2% said it will be enhanced by share of knowledge and 20% have no response.

The beneficiaries of food processing in your family and community which is not present on program of "Save the Children" food processing seminars have 5%, no idea about this seminar is 1.7%, and no response was 26.7%.

The benefits of food processing to family and community are having their own businesses.

15% said they got the material kit in the programs of Save the Children and 65.8% have no answer while 10.8% have no response.

5% said that the experience from the seminars conducted by Save the Children caused great to our barangay, 4.2% said Save the Children should continue the seminars while 23.3% did not attend in the seminars.

38.3% contribute for Save the Children programs while 49.2% did not and 6.7% have no answer.

We are thankful for the program of "Save the Children" for sharing it to our Ka-Barangay and to our Barangay Council, this leave us great knowledge, especially for widening our knowledge regarding to our incumbency, it was a great help for our barangay. 45.8% said that knowledge, financial assistance and material kits were provided in our village while, 40.8% said they did not and 5% have no response.

## Evaluation report by the students of San Agustin Elementary School, Hagonoy

SAABAD is a group of students that ready to help and give their knowledge to the other children in their school and community. SAABAD is active in all the programs and seminars of the SAVE THE CHILDREN. In behalf of the program of SAVE, we made a survey to prove if they have learned in the past programs of the save.

Other says, that they know the meaning of the SAVE THE CHILDREN (75%). Many of them said that the Save the Children is a group of people that ready to help others to be ready, to teach and to save children. ALL students receive the benefits of SAVE. They're making programs like SHINE, CCA, DRR, Project ENCORE, Drills, Clean and Green, Waste Management and Tree Planting.

According to them, save the children helped us because they gave flashlights and whistles, they learned how to plant and be ready to disasters.

Many of them receive flashlights and whistles from Save the Children. They use it in times of disaster and brownouts. We made an earthquake and fire drills in our school. All of them, joined the programs and made by the save the children about DRR and CCA. We share it by teaching and making campaigns. Warning bells helps us in times of calamities. We knew what rain gauge is, given by SAVE. We used it by measuring the rainfall when it's raining. Medicine kit is important in school, so that we have it. I contain cotton, band aid, alcohol, medicine and bandage.

Earthquakes, floods, fires and typhoons are possible to happen in our school anytime so that, we need to be ready and participate in drills. Save the Children's program helped us to warned students to be ready in disasters. Some of the programs, such as waste segregation management and clean and green teaches us how to keep our drainage clean. They help us also in planting trees and plants in our school. Everybody knows about Urban Containerized Gardening. It segregates plastics and we learned how to plant and recycle. Some of them, were participate in the programs of SAVE. They learned a lot of things in making room to room campaigns.

As a student, I share my knowledge to everyone. So that, we helped to continue the program of SAVE to share our knowledge and make room to room campaigns. We need to participate the programs of the save the children to learn things. Save the Children helped us so much! =)

## Evaluation report by the students of Santa Monica High School, Hagonoy

Background: SAVE THE CHILDREN is a non-government organization built in U.K. (1919) which aims to protect and administer law about saving children and women.

Introduction:

The school of Santa Monica is one of the supported schools of Save the Children. This organization aims not just to help and save children but also to provide materials to school or in community.

This compilation presents the results of participatory survey executed in our school. The questionnaires and the tabulating of scores was made by the own members of Save the Children in Santa Monica National High School.

Base on the survey that we have executed most of the students of SMNHS answered that they do know what Save the Children is.

84% - yes

13% - no

2% - no response



According to the students Save the Children is a/an;

53%- NGO

8% - Supports projects about enrichment

1% - Helps nature

4% - Provides equipment

34% - Rescue/help in times of calamities

77% - An organization in the school connected to Save the Children, 34% for SHINe, 24% for SSG and 34% for Scouts

Students also said that they joined different programs related to Save the children

23% - DRR

22% - ECHO (SHINe) Seminar

8%- Containerized Gardening

10%- DRR SUMMER CLASS

86%- Earthquake Drill

Students replied that they learned different things during the projects that Save the Children have done.

56%- Disaster Preparedness

9%- Helping nature

12%- Helping other people

5%- Being responsible

36%- No response

Gladly 90% of the students responded that Save the Children has helped to spread awareness about their school, 1% no and 10% no response.

107 out of 146 students said that sharing is more effective in verbal way while the others are as follows:

Technology 1%, being part of their programs 4%, to persuade 40% and 3% for cooperation.

Most of the students in SMNHS responded that they know the different equipments Save the Children has provided to them:

97% - Bell

85% - Life vest

95% - Rain gauge

73% - First aid kit

In fact 90% of them have knowledge to use it while 5% are not and 3% did not answer

88% said that these equipments must be used during calamities while the remaining 3% said that these must be used during accidents

Since that Save the children provided the school with materials students must be aware where it is located. According to the survey 90% of the students for the bell, 80% for the fire extinguisher are found at the main campus, on the other hand 20% of the students and 8% of the rain gauge said that these are found in the Annex campus. And lastly, the first aid kit is said to be found in both campuses with the range of 72%. Out of 146 students, 134 (92%) participate in the earthquake and fire drills conducted by Save the Children and 88% of them benefited.

We all know that waste segregation is truly important to the community especially to the school area. As a proof, 95% of the students already learned how to segregate waste with the help of the Save the Children and 94% applied it to their home.

40% of the students said that they learned about drills while 46% about conserving nature and 12% became aware, and 5% of them share it to others, 9% of them cooperated.

Based on the survey 98% of the students told that Save the

Children helped them to be prepared in times of emergencies. They also included that everyone should be encourage to be concerned for our nature.

Box 1. Summary of findings by the outside assessment team

The great majority of the respondents indicated their awareness of Save the Children's activities in their villages/schools. This high level of awareness can be attributed to activities that engaged many members of the communities/schools such as evacuation drill, livelihood-related trainings and waste management campaigns. These promote long term goals with direct and immediate benefits for the participants. Many participants who have not benefited from livelihood-related activities, for example, have indirect benefits (e.g. neighbours of beneficiaries now have access to cheaper charcoal briquettes). The survey results also indicate that the activities have reached those most in need of assistance such as the poorest or those areas most impacted by disasters. It can be explained by the fact that Save the Children first entered the community as provider of relief assistance after Typhoon Pedring in 2011 which have benefited many people. Provision of teaching and learning materials to children and schools in the aftermath of the disaster has helped to relieve the problems of both parents and teachers. The continuity of activities from relief operations to DRR activities, livelihood support, and waste management has also been a key aspect in maintaining the interest of the community especially local authorities, school teachers and administrators, and children and their parents.

Among all activities conducted as part of project ENCORE, it appears that solid waste management have been the most appreciated. This is for four main reasons. First, the outcomes of waste management activities such as cleaner and non-smelly streets as well as regular and more frequent rubbish collection are obvious benefits to the whole community. Secondly, it has become an or additional source of incomes for beneficiaries and participants who earn some money by selling segregated rubbish. Thirdly, it appears that communities and schools better understand the direct positive impacts of waste segregation upon their livelihoods and DRR at large. For example, they understand that by collecting water lilies and waste, blocked drainages could be cleared thus reducing the impacts of floods, while they could also benefit financially from the rubbish and water lilies by converting them into charcoal briquettes.

Survey results also indicate the willingness of the communities to take measures to reduce the impacts of future hazards, particularly floods. Earthquake drills based on dam-break scenarios have been a constant reminder to the community especially the local authorities of the possible future hazards and disasters. The direct engagement of the community in several participatory activities has also improved people's understanding of the disaster risks they face. Not surprisingly, the survey indicate greater willingness of the respondents to evacuate, prepare emergency kits in the evacuation centre, and cooperate to maintain cleanliness.

Contrary to the findings related to waste management and DRR, the majority of the respondents considered that Save the Children's activities geared towards diversifying people's livelihoods have been of little contribution. About half of the respondents indicate that these activities are not useful and practical in their everyday life and, in general, are not effective. These results which undoubtedly are not very encouraging can be explained by several factors. Firstly, it appears that the majority of the participants of trainings and seminars did not fully understand the objectives of the livelihood-related activities and the means and ways to sustain them. Evidently, some activities such as ketchup processing and bread making are rather inappropriate because commercial markets provide similar and cheaper products. Also, organic fertiliser and pesticide products are difficult to sell on the market because of the incapacity of the project beneficiaries to provide official receipts. Sec-

ondly, the results of the survey also suggest that the livelihood-related activities are rather limited and have reached only few beneficiaries. As an example, the majority of the respondents (63%) indicated that they have not participated in making stoves and food processing activities. It is understandable from an outsider's perspective that Save the Children could not make all people beneficiaries. However, it appears that limitations were not properly relayed to the local authorities and other members of the communities. Thirdly, and lastly, those shortcomings could be attributed to a lack of consultation with the target beneficiaries at the early stage of project implementation to verify the appropriateness of the activities and set the limitations and expectations on the project.

The evaluation of the students has produced results which corroborate the findings of the communities. Many students still remember the waste segregation and disposal activities. They also indicate much improved performance in response to recent evacuation drills in comparison to previous regular activities conducted by DepEd. This can be attributed to the support provided by Save the Children which made the drills more realistic and serious.

Schools did not benefited from livelihood-related activities. However, it appears that schools, particularly the students, take advantage of waste segregation activities to generate their own income. Students sell segregated rubbish to junk shops and use the money to finance their DRR programs in schools. There were also few students from poor income families who became more active in the project because they could earn money that helps them finance their study. This kind of initiative (better known as "*diskarte*" in Filipino) was made possible thanks to the active participation of the students, teachers, and staff.

Findings of the surveys in schools also indicated the greater willingness of the students to join organisations that promote solid waste management and DRR related activities. It seems that these organisations easily attract students because they conduct joyful extracurricular activities with immediate results and benefits for them and the entire school. These schools' organisations ensure the sustainability of Save the Children's project. In addition, the survey results also indicate that a great majority of the students (94% in one of the schools) practice solid waste management and DRRrelated activities at home. To some extent, these good practices at school reinforce the effectiveness of the same activities in the community and vice versa.

#### **Outsiders' assessment**

The evaluation of project ENCORE conducted by the team of New Zealandand Philippines-based researchers and practitioners of DRR focused on the three main components of the project, i.e. DRR, waste management and livelihood diversification.

#### **Disaster risk reduction**

#### Community-based disaster risk reduction

Community-based DRR activities involved disaster risk assessment, action planning and drills to assess the relevance of plans elaborated in facing the risk of disaster. All activities were in line with RA10121 which provides the legislative and institutional framework for DRR in the Philippines. These activities involved a wide range of stakeholders, including local *barangay* officials, *barangay* health workers, mother leaders, school DRR coordinators and student leaders. Those proved motivated and engaged in project ENCORE because the project was appropriately and timely designed in following Save the Children's relief activities conducted in the aftermath of typhoon Pedring in September 2011 and monsoon flooding in 2012. Both events provided a window of opportunity (Christoplos, 2006) for strengthening DRR in Calumpit and Hagonoy.

Disaster risk assessment activities initially consisted in the collection of secondary data by staff of Save the Children Philippines. This data set included hazard- and disaster-related information as well as data pertaining to the social environment, including for the targeted school partners. This activity was carefully conducted and data collected proved exhaustive for both *barangays* examined in this evaluation. These datasets for each barangays proved essential to prepare a series of seminar and workshops

ran by staff of Save the Children Philippines in collaboration with officials from the municipal governments of Calumpit and Hagonoy. These activities followed the classic 'Vulnerability and Capacity Analysis' (VCA) framework suggested by Anderson and Woodrow (1989). As often, VCA matrixes did not provide a tangible basis for identifying vulnerable people and assets in the community beyond vague references to houses made of light materials or a particular *purok*.

DRR action planning drew upon the foregoing disaster risk assessment activities. It entailed another series of seminars and workshops which involved local officials as well as *barangay* health workers and mother leaders.

Plans drawn as part of project ENCORE were eventually put to a test through community-wide drills conducted in collaboration with municipal and provincial governments. These drills particularly emphasised the risk associated with a possible break of Angat dam and involved local actors particularly local communities and schools as well as outside actors such as the PDRRMC (Provincial Disaster Risk Reduction and Management Council), MDRRMC, government agencies (Department of Social Work and Development or DSWD), Red Cross, Philippine Army, LGU Rescue Teams, etc. which have served as facilitators in collaboration with Save the Children.

Table 7 provides a summary of strengths and recommendation with regards to the foregoing activities and the participation of local stakeholders.

| risk reduction activities conducted as part of project ENCORE |   |  |
|---|---|--|
| Interventions / activities                                    | Strengths   | Recommendations  |
| Disaster risk assessment                                      | <ul> <li>Mapping of hazards<br/>based upon both local<br/>and scientific<br/>knowledge</li> <li>Coordination with the<br/>provincial government's<br/>initiative to strengthen<br/>preparedness in facing<br/>a possible break of<br/>Angat dam.</li> <li>Inclusion of dam break<br/>hazard in disaster risk<br/>assessment of the<br/>different target<br/>barangays.</li> </ul> | • It would have been<br>useful here to use tools<br>such as participatory<br>mapping and detailed<br>calendars to identify who<br>and what is actually<br>vulnerable when and<br>what and where the<br>resources, skills and<br>different forms of<br>knowledge are in the<br><i>barangays</i> .   |
| Disaster risk reduction<br>planning                           | Sound and applicable<br>action plans, notably<br>because they are<br>simple and<br>straightforward and only<br>require doable activities<br>on the short term, e.g.<br>establishment of early<br>warning system and<br>evacuation procedures.   | <ul> <li>Plans rather stress<br/>preparedness, based<br/>upon local capacities and<br/>physical resources<br/>(boats, water pumps, life<br/>jackets, etc.) provided by<br/>Save the Children.</li> <li>Very few actions geared<br/>toward reducing<br/>vulnerability and its root<br/>causes, which were not<br/>enough included in<br/>disaster risk assessment<br/>and somehow beyond<br/>the control of local<br/>communities.</li> <li>Rapid land subsidence,<br/>at the origin of high tide<br/>flooding and worsening<br/>riverine and rain-fed<br/>flooding, has not</li> </ul> |

Table 7. Summary of the outsiders' assessment of community-based disaster risk reduction activities conducted as part of project ENCORE

|  |  | sufficiently been factored<br>in hazards assessment<br>and early warning<br>system in Hagonoy.<br>• The template used for<br>drawing DRR plans is<br>different from those<br>suggested by both the<br>Department of the<br>Interior and Local<br>Government (DILG) and<br>the National Disaster<br>Risk Reduction and<br>Management Office<br>(NDRRMO). Although it<br>is acknowledged that<br>neither is fully satisfying,<br>the variety of templates<br>does not facilitate the<br>integration and<br>reproduction of Save the<br>Children's initiatives in<br>local governments'<br>policies and planning.                |
|--|--|---|
| Strengthening of<br>Barangay Disaster Risk<br>Reduction Management<br>Committees (BDRRMCs) | <ul> <li>Sub-committees have<br/>been established in line<br/>with the legislation and<br/>seem to be active.</li> <li>Widespread awareness<br/>campaigns which<br/>included innovative and<br/>culturally-grounded<br/>activities. The <i>bingo-<br/>sosyal</i> (local number<br/>game) and basketball<br/>games conveyed basic<br/>concepts in DRR to the<br/>participants in an<br/>enjoyable and much<br/>appreciated manner.</li> </ul> | • The outcomes of more traditional information campaigns, such as the distribution of a large number of tarpaulins to tricycle drivers, are a bit unclear as it seems that many of these materials got stolen according to local informants.  |
| Community-wide drills  | <ul> <li>Such an activity<br/>encouraged positive<br/>collaboration between<br/>stakeholders from the<br/>local to provincial level.</li> <li>Because of their large<br/>scale and practical,<br/>hands-on dimension,<br/>drills constitute the<br/>flagship component of<br/>DRR activities.</li> </ul>   | <ul> <li>In Calumpit, local leaders<br/>emphasised that the<br/>municipality-wide drills<br/>created some confusion<br/>amongst residents who<br/>were not involved in<br/>Save the Children<br/>activities. These leaders<br/>recognised that<br/>insufficient<br/>communication<br/>accompanied the<br/>preparation of the drills,<br/>which is a common and<br/>somehow<br/>understandable<br/>shortcoming when such<br/>large activities are<br/>conducted for the first<br/>time.</li> <li>Flood early warning<br/>system and evacuation<br/>procedures are not<br/>widely known within the<br/>community and</li> </ul> |

| Stakeholders'<br>participation | Overall, local leaders<br>and participants<br>indicated that they have<br>gained a lot of<br>knowledge from these<br>seminars and<br>workshops, which,<br>according to them, have<br>been useful for<br>planning, execution of<br>plans, and policy-<br>making. | <ul> <li>Seminars and workshops<br/>primarily targeted local<br/>leaders or members of<br/>the community well<br/>connected to these<br/>leaders. It is unfortunate<br/>that the most<br/>marginalised segments<br/>of the community, likely<br/>to be the most vulnerable<br/>in facing natural hazards<br/>and difficult to integrate<br/>in traditional VCA<br/>matrixes, were largely<br/>excluded from disaster<br/>risk assessment and<br/>eventually DRR planning</li> </ul> |
|--------------------------------|---|---|
|--------------------------------|---|---|

#### School-based disaster risk reduction

In parallel to the foregoing community-based DRR activities, a wide range of initiatives were conducted in each of the schools involved in the project. These included school refurbishment and other infrastructure rehabilitation/construction, provision of firefighting gears and motor pumps, contingency planning and drills, and information campaigns through a wide range of media. Table 8 provides a summary of strengths and recommendation with regards to the foregoing activities and their integration within larger initiatives.

Table 8. Summary of the outsiders' assessment of school-based disaster risk

| reduction activities conducted as part of project ENCORE |   |                 |
|--|---|-----------------|
| Interventions / activities                               | Strengths   | Recommendations |
| Integration within larger<br>initiatives                 | <ul> <li>Activities in line with<br/>DepEd policy for DRR</li> <li>Activities were merged<br/>with initiatives from the<br/>provincial government<br/>and the Philippine<br/>Atmospheric,<br/>Geophysical and<br/>Astronomical Services<br/>Administration<br/>(PAGASA), notably<br/>through the Shine<br/>project which promotes<br/>climate-hazard<br/>awareness as well as<br/>flood and typhoon early<br/>warning at the school<br/>level (Figure 4).</li> <li>Provided additional<br/>support to the schools,<br/>especially with regards<br/>to hazard monitoring<br/>which was not included<br/>in ENCORE, as well as<br/>an opportunity for the<br/>students to showcase<br/>their initiatives beyond<br/>Calumpit and Hagonoy.</li> <li>A good example of<br/>integration of actions<br/>from the bottom-up<br/>(from the school level)</li> </ul> |                 |

Impact of Bulacan ANCP DRR and Education Project on Disaster Response Needs Following 2013 Floods

|  | <ul> <li>and actions from the top<br/>down (from the<br/>provincial level).</li> <li>It further offers an<br/>opportunity to maintain<br/>on the longer term the<br/>momentum created by<br/>project ENCORE.</li> </ul>  |  |
|--|--|--|
| School refurbishment<br>and improvement<br>through the construction<br>of new infrastructure<br>(e.g. evacuation gate,<br>elevated pathway) and<br>provision of emergency<br>gears | <ul> <li>Very useful and<br/>appreciated by the<br/>school community. They<br/>improve students' and<br/>teachers' wellbeing and<br/>safety in everyday<br/>conditions, including in<br/>facing high tide-related<br/>inundations, as well as<br/>facilitate emergency<br/>management as tested<br/>through drills.</li> <li>Innovative initiatives<br/>such as the<br/>procurement of music<br/>instruments as tool for<br/>stress debriefing, are<br/>very interesting and well<br/>appreciated by the<br/>beneficiaries.</li> </ul> | These initiatives have<br>necessitated significant<br>investments, which local<br>governments and DepEd<br>may eventually find<br>difficult to mobilise in<br>order to reproduce<br>similar activities in<br>neighbouring schools.   |
| Contingency planning   | Conducted with great<br>care. Contingency plans<br>are detailed and<br>appropriate.  | <ul> <li>Contingency plans do not<br/>rely upon the same<br/>disaster risk assessment<br/>activities as for the<br/>surrounding villages<br/>(except for the<br/>identification of hazards)<br/>(Figure 5).</li> <li>Although the school<br/>community is seemingly<br/>a bit more homogenous<br/>than the larger village it<br/>may have been useful to<br/>involve the students,<br/>teachers and parents in a<br/>stronger assessment of<br/>vulnerability and capacity<br/>to both further strengthen<br/>the contingency plans<br/>and provide school<br/>stakeholders with a<br/>tangible rationale for<br/>implementing these<br/>plans.</li> </ul> |
| Establishments of School<br>Disaster Risk Reduction<br>and Management<br>Groups (SDRRMG)   | <ul> <li>In line with DepEd policy</li> <li>In all school covered by this evaluation, SDRRMCs integrate different committees tasked for specific tasks (e.g. information, warning, evacuation, relief). These committee seem to be active in all schools.</li> <li>Membership is consistently increasing, especially with a</li> </ul>   | • In Hagonoy, it appears<br>that those students in the<br>higher (best performing)<br>sections comprising a<br>small portion of the<br>schools population are<br>those who usually<br>participate in DRR<br>activities and the rest are<br>excluded due to<br>intimidation and bias<br>preference of the<br>teachers. It is particularly<br>the case in San Agustin<br>Elementary School in  |

|  | <ul> <li>growing number of<br/>lower age students,<br/>especially in Sta Lucia<br/>High School in<br/>Calumpit. This is a<br/>particularly important to<br/>ensure the sustainability<br/>of the activities<br/>conducted as part of the<br/>project.</li> <li>Younger students are<br/>trained by their older<br/>peers and progressively<br/>integrated in the<br/>management of these<br/>organisations to<br/>facilitate a smooth<br/>transition when the<br/>older students graduate<br/>and leave the school.</li> </ul>  | Calumpit Bulacan.<br>Interviews with some<br>students who<br>participated in DRR<br>activities led by Save the<br>Children suggest that<br>such aspect was never<br>considered. |
|--|---|---|
| School-based drills,<br>including fire drills and<br>earthquake drills and<br>included warning,<br>evacuation, and actions<br>to directly face the<br>hazards (e.g. extinguish<br>a fire).                                 | <ul> <li>Both teachers and<br/>students acknowledge<br/>that drills were more<br/>realistic than the<br/>previous drills<br/>conducted in<br/>compliance with the<br/>DepEd policy.</li> <li>Schools DRR<br/>coordinators also<br/>emphasise that the<br/>workshops conducted<br/>prior to the drills have<br/>provided them the<br/>proper guidelines and<br/>skills to conduct these<br/>activities.</li> <li>These information were<br/>integrated in awareness<br/>campaigns.</li> </ul>  |   |
| Awareness campaigns,<br>including in-school<br>activities, including<br>exhibits and games, and<br>out-of-school fairs and<br>games run by high-<br>school students for out-<br>of-school youth and<br>elementary students | <ul> <li>Activities of great value which need to be showcased beyond the realm of this project.</li> <li>These activities stand out because they were initiated by the students with the support of Save the Children staff and are easy to reproduce by future generations of pupils without much external assistance.</li> <li>Out-of-school activities prove particularly useful because they provided a bridge between the school and the larger community. Villagers were able to directly observe and acknowledge the contribution of children to reducing the risk of disaster, thus making the latter credible in a multi-stakeholder approach of DRR.</li> </ul> | Petty incentives could<br>well be dropped from<br>future projects (e.g. pins,<br>key chains) to avoid<br>giving an impression that<br>these are compulsory.                     |



Figure 4. Rain gauge set up at San Agustin Elementary School, Hagonoy, as part of the SHINE project – Photograph by JC Gaillard in January 2014



Figure 5. Contingency plan designed for San Agustin Elementary School, Hagonoy – Photograph by JC Gaillard in January 2014

## Comparison of beneficiary communities' responses to flooding from 2011 to 2013

This section compares the floods that affected the beneficiary communities in the towns of Calumpit and Hagonoy from 2011 to 2013. It also discusses the responses of the beneficiary communities to these floods and whether the ENCORE project has contributed to reducing the risk of disaster. With different types, heights and durations of floods that occurred from 2011 to 2013, the responses of the people in the beneficiary communities and the corresponding negative impacts were also different. Tables 9 and 10 compare the floods from 2011 to 2013 in Calumpit and Hagonoy and summarise the corresponding actions done in the beneficiary communities.

| Table 9. Comparison of floods from 2011 to 2013 and the corresponding actions taken by the people of Balungao, Calumpit |  |  |   |
|---|--|--|---|
|   | 2011   | 2012   | 2013  |
| Hazards   | <ul> <li>Typhoon Pedring:<br/>one week of raining</li> <li>Belief that an<br/>excessive<br/>discharge of water<br/>from Angat Dam<br/>was to be blamed.</li> </ul>   | <ul> <li>Habagat and high tide - July</li> <li>Habagat and high tide - October: one week of raining</li> </ul>   | <ul> <li>Typhoon of limited<br/>force</li> <li>Daily tide<br/>fluctuation was the<br/>main cause of<br/>regular but minor<br/>floods</li> </ul>   |
| Maximum<br>height at<br>lowest<br>elevation   | <ul> <li>6 feet in Purok 2<br/>and 3</li> </ul>  | • 2.5 feet   | 0.5 feet around<br>three times during<br>the year   |
| Duration  | <ul> <li>5 feet - lasted for 2 days</li> <li>Subsided after two weeks</li> </ul>   | <ul> <li>One week in some areas</li> <li>Two weeks at the back of the municipal hall</li> </ul>  | One week at the<br>back of the<br>municipal hall  |
| Other<br>description  | <ul> <li>The barangay is<br/>enclosed by a dike;<br/>the flood level<br/>outside the dike<br/>was the same as<br/>the flood level<br/>inside the<br/>barangay.</li> <li>People said that<br/>they were not ready<br/>for such kind of<br/>flood</li> </ul>                   | <ul> <li>No typhoon; just<br/>continuous rain for<br/>a week</li> </ul>  | Manageable level<br>of water  |
| Casualties  | • 1  | None   | None  |
| Actions<br>taken  | <ul> <li>Put the household<br/>items in the second<br/>floor</li> <li>Evacuated to the<br/>neighbour whose<br/>house has a<br/>second floor</li> <li>Others stayed at<br/>the roof top</li> <li>Emergency<br/>response by the<br/>barangay DRR and<br/>management</li> </ul> | <ul> <li>Cooked, ate and<br/>slept in the second<br/>floor</li> <li>Placed wooded<br/>bridges inside the<br/>house</li> <li>Did not evacuate</li> <li>The municipality<br/>pumped the flood<br/>water for 16 days<br/>into the rice field</li> <li>More people were<br/>involved in the</li> </ul> | <ul> <li>The municipality as<br/>a whole was<br/>declared in a state<br/>of calamity and<br/>some people were<br/>evacuated.</li> <li>Local leaders<br/>acknowledged that<br/>their ability to<br/>respond to the flood<br/>had improved<br/>compared to<br/>previous years.</li> </ul> |

| <br>1   |  | 1 |
|---------|--|---|
| council | response and<br>recovery activities<br>such as relief<br>distribution,<br>monitoring of the<br>flood, pumping,<br>cleaning up<br>• The people were |   |
|         | more organised   |   |

| Table 10. Comparison of floods from 2011 to 2013 and the corresponding actions taken by the people of San Agustin, Hagonoy |  |  |   |
|--|--|--|---|
|  | 2011   | 2012   | 2013  |
| Hazards  | <ul> <li>Typhon Pedring</li> <li>Flooding due to<br/>high tide</li> </ul>  | <ul> <li>Habagat</li> <li>Flooding due to<br/>high tide</li> </ul>   | <ul> <li>Flooding due to<br/>high tide</li> </ul>   |
| Maximum<br>height at<br>lowest<br>elevation  | <ul> <li>In Purok 1 , 5-6 feet</li> <li>In Purok 2, 8 feet</li> </ul>  | <ul> <li>In Purok 3, the<br/>flood was up to 1<br/>foot in the street</li> <li>High tide flooding<br/>was usually 1.5 feet</li> </ul>  | <ul> <li>High-tide flooding<br/>was usually 1.5 feet</li> </ul>   |
| Duration   | <ul> <li>2 weeks in Purok 1<br/>and 2</li> <li>10 days before it<br/>subsided in Purok 3</li> </ul>  | <ul> <li>4-5 days due to<br/>habagat</li> <li>3-4 hours due to<br/>high tide</li> </ul>  | <ul> <li>3-4 hours due to<br/>high tide</li> </ul>  |
| Other<br>description   | <ul> <li>The flood started at 5:00 pm and then it reached more than 5 feet by 3 or 4 am the next day.</li> <li>People did not expect that kind of flood</li> <li>It was the first time for them to experience that</li> </ul>  | <ul> <li>When the flood in the street in Purok 3 is 1 foot high, then all the areas in Hagonoy are already flooded</li> <li>Hagonoy has a flood calendar that shows the level of the sea level. The people used this as a guide.</li> <li>People are used to flood due to high tide since they can predict it and duration is short.</li> <li>People were not affected much by the flood due to habagat</li> </ul> | The same as the<br>2012 flood due to<br>high tide   |
| Casualties   | None   | None   | None  |
| Actions<br>taken   | <ul> <li>The people did not<br/>sleep that night to<br/>monitor the flood.</li> <li>People evacuated<br/>in the elementary<br/>school and chapel</li> <li>The <i>barangay</i><br/>leaders coordinated<br/>the rescue and<br/>evacuation</li> <li>Relief and medical<br/>missions were done<br/>by the LGU to the<br/><i>barangay</i>.</li> </ul> | <ul> <li>People put the household belongings in higher places</li> <li>There were relief operations after the <i>habagat</i> (monsoon) flood from NGOs such as Save the children and LGUs</li> </ul>   | <ul> <li>The municipality as a whole was declared in a state of calamity and some people were evacuated.</li> <li>Local leaders acknowledged that their ability to respond to the flood had significantly improved compared to previous years.</li> </ul> |

From 2011 to 2013, Save the Children has assisted the beneficiary communities in dealing with flood hazards and disasters. In the previous sections, we have discussed some dependable findings that indicate improvements in DRR programmes of the beneficiary communities. However, the insignificant number of casualty and the actions taken by the beneficiary communities from 2011 to 2013 are hard to associate with the programmes of Save the Children. In one way or another, the efforts of Save the Children have indeed contributed to the improvements of DRR programmes in the beneficiary communities. However, a longer timeframe with numerous and significant flood occurrences in it is required to establish this claim.

#### Waste management

The waste management programme conducted in the context of project ENCORE had three objectives:

1/ to provide a framework for sorting, collecting, storing and recycling solid waste;

2/ to provide locals with livelihood opportunities;

3/ to lessen flood hazards and foster environmental protection.

The project initially planned for households to segregate waste before they get collected by eco-boys who would eventually take them to an eco-centre (Figure 6). In parallel, separate waste management activities, combined with tree planting, were also conducted in the partner schools (Figure 7). These activities have proved successful in some instances and more chaotic in other places. Strengths and recommendations are summarised in Table 11.

 Table 11. Summary of the outsiders' assessment of waste management

 activities conducted as part of project ENCORE

| Interventions / activities                                 | Strengths  | Recommendations   |
|--|--|---|
| Waste segregation,<br>collection, storing and<br>recycling | <ul> <li>In San Agustin,<br/>Hagonoy, all local<br/>stakeholders agree that<br/>the changing practice of<br/>waste segregation at<br/>the household level is<br/>the most important<br/>contribution of project<br/>ENCORE in the village.</li> <li>At the time of the<br/>interviews and field<br/>visits, most of the<br/>streets of San Agustin<br/>were observably clean.<br/>Such scene, according<br/>to a mother leader, was<br/>unusual in the past.</li> <li>In Balungao, Calumpit,<br/>wastes are actually<br/>sorted a posteriori by<br/>mother leaders and<br/>barangay health<br/>workers at the eco-<br/>centre because the<br/>household segregation<br/>programme has not<br/>worked very well to<br/>date.</li> </ul> | In Balungao, eco-centres<br>prove too small for<br>accommodating a large<br>amount of waste,<br>especially because the<br>market for recyclable<br>materials has proved<br>very narrow and the<br>need for fertiliser limited |
| Provision of livelihood opportunities                      | <ul> <li>In San Agustin, a group<br/>of eco-boys are hence<br/>making a living from<br/>collecting the waste and<br/>dropping them at the</li> </ul>   | •   |

|  | <ul> <li>eco-centre. They<br/>receive a Php2000.00<br/>salary every month from<br/>the <i>barangay</i><br/>administration and<br/>municipal government<br/>as well as generate<br/>incomes from selling<br/>some recyclable<br/>materials which are not<br/>dropped at the eco-<br/>centre.</li> <li>It seems that the<br/>programme better<br/>works in Hagonoy<br/>because it is seen as an<br/>income-generating<br/>activity rather than a<br/>waste management<br/>initiative per se.</li> <li>Local officials and<br/>beneficiaries all<br/>recognise the value of<br/>the initiative and its<br/>importance to the<br/>welfare of local<br/>communities.</li> </ul> |  |
|--|--|--|
| Flood hazard reduction<br>and environmental<br>protection        | One local official<br>commented that "the<br>waste-segregation<br>programme by Save the<br>Children was the start of<br>real and serious<br>campaign of the<br>barangay for a clean<br>and green<br>environment." A mother<br>leader of Hagonoy<br>further recognised "big<br>changes in the<br>barangay (in terms of<br>cleanliness)" over the<br>past two years.   | •  |
| Stakeholders<br>participation                                    | <ul> <li>Major role in<br/>establishing<br/>collaboration between<br/>stakeholders which was<br/>highly commended by<br/>the local officials.</li> <li>One local official of<br/>Hagonoy mentioned the<br/>effective partnership<br/>between the local<br/>government, schools,<br/>Save the Children and<br/>the members of the<br/>local community which<br/>paved the way to the<br/>formation of the Eco-Aid<br/>(local term for the eco-<br/>boys) group.</li> </ul>  | •  |
| School-based waste<br>management and tree<br>planting activities | <ul> <li>Globally successful<br/>according to the<br/>students and teachers.<br/>The recycling of solid<br/>waste into a wide array<br/>of secondary purposes<br/>is particularly</li> </ul>   | <ul> <li>Some tree planting<br/>activities have failed<br/>because of poor planning<br/>of seasonal patterns.</li> </ul> |

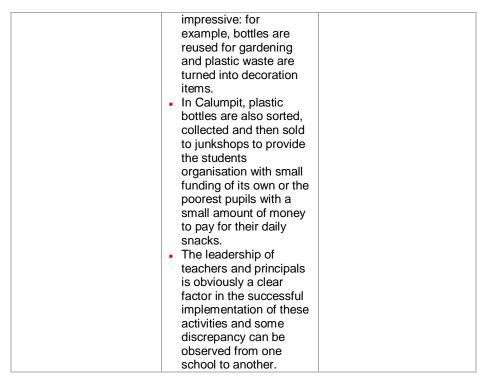




Figure 6. Eco-centre in Balungao, Calumpit, in January 2014 – Photograph by JC Gaillard



Figure 7. Tree planting at F. Mendoza Memorial Elementary School Annex in Balungao, Calumpit, in January 2014 – Photograph by JC Gaillard

#### Livelihood diversification

While DRR and waste management programmes have involved ample numbers of stakeholders and participants, activities geared towards diversifying people's livelihood concerned a limited number of beneficiaries, i.e. between 5 and 10 per village. These initiatives largely focused upon developing the skills of beneficiaries through technical training and support provided by consultants and staff from Save the Children Philippines. These include cooking small breads, growing and processing medicinal plants and vegetables (notably tomatoes) (Figure 8), making fertiliser and pesticides (Figure 9), and fabricating stoves and briquettes (combination of sawdust and water lily used as alternative to charcoal) (Figure 10). All these together were meant to contribute to developing village food banks. In parallel, the outcomes of these activities are, in some instances, sold on local markets organised by Save the Children and thus provide limited incomes to the beneficiaries. Strengths and recommendations are summarised in Table 12.

| Interventions / activities | Strengths   | Recommendations   |
|----------------------------|---|---|
| Project design             | <ul> <li>Globally well<br/>appreciated by the<br/>beneficiaries.</li> <li>Briquette making is<br/>surviving at a small-<br/>scale in the community</li> </ul> | Most beneficiaries raise<br>the issue of suitability<br>and relevance of the<br>activities suggested by<br>Save the Children. In<br>fact, most of the<br>beneficiaries regret that<br>they did not participate in<br>the design of the project<br>and selection of skills to<br>be developed. In<br>consequence, it turns out<br>that some of the skills<br>acquired through the<br>programme, especially<br>food processing (e.g.<br>tomato-sauce and<br>ketchup making) have<br>proved of little use<br>because of a limited<br>market (e.g. commercial |

Table 12. Summary of the outsiders' assessment of livelihood diversification activities conducted as part of project ENCORE

|                            | <br>   |
|----------------------------|--|
|                            | ketchup is cheaper), and<br>administrative restrictions<br>(e.g. beneficiaries do not<br>have official receipts to<br>formalise their business).   |
| Financial support          | • Beneficiaries regret the<br>lack of financial support<br>after the initial trainings<br>and provision of technical<br>assistance. Some of the<br>activities, notably the<br>food processing<br>activities, have proved<br>difficult to pursue<br>because of the lack of<br>financial resources to<br>purchase raw materials<br>and containers to sale<br>the finish products. In<br>these circumstances,<br>many beneficiaries<br>acknowledged that there<br>were very few incentives<br>for them to go ahead with<br>these activities. In<br>consequence, the<br>targeted food banks to<br>be established in every<br>village have not<br>materialised.   |
| Selection of beneficiaries | <ul> <li>The handful of<br/>beneficiaries admit that<br/>they suffer from some<br/>sort of jealousy from<br/>other members of their<br/>community, which has<br/>created some tension<br/>amongst villagers. On<br/>the one hand, the<br/>livelihood component of<br/>project ENCORE was<br/>meant to be a trial in<br/>preparation for a wider<br/>component in the second<br/>phase of the project,<br/>which seems appropriate<br/>in the context of the<br/>investment made by<br/>Save the Children to hire<br/>consultants, organise<br/>trainings and facilitate<br/>the implementation of the<br/>activities. On the other<br/>hand, such process may<br/>endanger the<br/>sustainability of further<br/>activities in view of<br/>existing distrust of many<br/>villagers with regards to<br/>existing activities and<br/>suspicion of bias towards<br/>possible clients of local<br/>political leaders and elite<br/>in the selection of<br/>beneficiaries.</li> </ul> |

|                      |   | the process for selecting<br>the beneficiaries of the<br>livelihood programme<br>(through existing<br>beneficiaries of the<br>national government<br>conditional cash transfer<br>programme – thus<br>targeting the poorest<br>segments of local<br>communities) was<br>appropriate and rigorous,<br>it may look different in<br>the eyes of many<br>villagers regularly<br>confronted to patronage<br>politics. It seems here<br>that Save the Children<br>insufficiently explained<br>the selection process to<br>the larger community in a<br>downward accountability<br>mechanism, especially if<br>the plan was to<br>eventually expand the<br>programme to more<br>beneficiaries. |
|----------------------|---|---|
| Storage of resources | • | <ul> <li>It is odd, in Balungao,<br/>Calumpit, that a large<br/>number of resources<br/>invested by Save the<br/>Children (e.g. fertiliser<br/>drums, briquette machine<br/>and stove, rescue boat)<br/>are all stored in the<br/>house of the <i>barangay</i><br/>captain. Although his<br/>integrity is above any<br/>suspicion and his will to<br/>serve his community<br/>unchallengeable, the<br/>concentration of<br/>resources in his hands<br/>may both undermine the<br/>long-term sustainability<br/>of the project and his<br/>own credibility amongst<br/>fellow villagers, which he,<br/>himself, acknowledges.</li> </ul>   |



Figure 8. Home floating garden in Balungao, Calumpit, in January 2014 – Photograph by JC Gaillard



Figure 9. Fertiliser making in Balungao, Calumpit, in January 2014 – Photograph by JC Gaillard



Figure 10. Briquette making in Balungao, Calumpit, in January 2014

– Photograph by JC Gaillard

## Spin-off outcomes of project ENCORE

In addition to the foregoing, there has been a significant spin-off outcome of project ENCORE in *barangay* Sta Monica in Hagonoy. Indeed, the project indirectly led to the creation and strengthening of a community-based organisation in 2013 (Box 2). This initially emerged as a needed partner for the BDRRMC to organise activities at the neighbourhood (*purok*), including for early warning, evacuation and relief operations. Early on, it also engaged in awareness campaigns in collaboration with the local government. Strengths and recommendations are summarised in Table 13.

| Table 13. Summary of the organisation as part of p | e outsiders' assessment of t<br>roject ENCORE   | the Barangayette   |
|--|---|--|
| Interventions / activities                         | Strengths   | Recommendations  |
| Organisation<br>membership                         | • Members of the<br>organisation have since<br>grown steadily in<br>number and reached<br>1600 individuals<br>distributed across all<br><i>puroks</i> at the end of<br>2013, thus showing the<br>vitality of the<br>organisation and<br>ensuring the<br>sustainability of many<br>activities conducted in<br>the course of project<br>ENCORE. | This spontaneous and in-<br>bred initiative, which<br>hence survives without<br>significant external<br>assistance and despite<br>an unfavourable turnover<br>of political leadership at<br>the <i>barangay</i> level,<br>provides strong evidence<br>that projects such as<br>ENCORE should put<br>uttermost emphasis on<br>the process of<br>participation and<br>strengthening of<br>intangible social<br>resources over the sole<br>tangible outcomes<br>associated with massive<br>investments. |

## Box 2. Creation of Barangayette, Barangay Santa Monica, Hagonoy, Bulacan – An offshoot of Save the Children Program on DRRMC

### By Rico R. Bartolome and Nora L. Clemente

### Community Profile:

Home to more than 10,000 residents, largely Catholics, *Barangay* Santa Monica is situated in the western part of Hagonoy with more than 70% of the area devoted to aquaculture. This *barangay* is comprised of 9 Purok most separated by a waterway. Means of livelihood come from various sources from employment (local and abroad), to fish farming, operating for hire vehicles or tricycle, others are self-employed. Literacy rate is high but majority of schoolers is believed to have finished high school level only. Most of the area is under water during high tides, and is now becoming a social and economic threat to the residents not to mention the damage done by 'salt water' to the housing structures and the environ.

### Save the Children – DRRMC Program

In October 2012, after typhoon Ondoy and Pedring hit the Philippines, an NGO group – Save the Children Foundation of Australia, initiated an emergency response program to help avert or mitigate the effect such type of calamity might bring to the community. Immediately under the leadership of the then *Barangay* Captain Pablo Juan Guevarra after accepting the proposal from SAVE, a core group comprising of 6 individuals was formed. This group underwent a series of seminar and workshop to get acquainted with the system of introducing and implementing a DRRMC program at the *barangay* level.

## The Birth of 'Barangayette'

As the program requires the participation of each and every individual in the community, it was agreed to organize the community into 'cells' wherein each cell will be formed into '*barangay*ette,' that is, grass root officers will be elected by the immediate neighborhood to function as a small *barangay*. This way, it was envisioned, the residents will be empowered and will have an active participation in the entire DRRMC program. In fact, the program will be felt also as 'theirs' not only by the elected officials of the *barangay*. As the set up of key emergency response team at the *barangay* level is task oriented, it was decided also to form the *barangay*ette group in a similar manner, thus creating a counterpart for each task at the *barangay* level to the grass root level. This way it can be assured that important messages reached the residents promptly as is needed in times of emergency, and quick action initiated as in cases of evacuation, emergency response, or relief operation. As of March 2013, 27 *barangay*ettes were formed throughout *barangay* Santa Monica.

## The Advantage of Integrating Barangayette

The creation of *barangay*ette will help strengthen the residents' involvement in community affairs. It will open their consciousness to seriously participate not only in times of disaster but also in their important role in community building. It was observed, the creation of *barangay*ette in Santa Monica created an atmosphere of brotherhood of support group among the residents. In fact, DAMAYAN Program was implemented immediately in March of 2013 covering 1,500 families with the aim of financially helping the surviving family of the deceased. Since the inception of the program, more than 30 families have received financial assistance from the members. It was envisioned that, if this organizational set up is fully supported and adopted by any incumbent *barangay* official, all efforts in saving lives, in preventing disasters, in building the community strengths, will not go down the drain.

As a further proof of an advantage in integrating a *barangay*ette system in DRRMC program, when a flood drill was conducted in *Barangay* Santa Monica, a large number of residents young and old alike participated in the drill and more participated in the info campaign program to let the people know of the importance of being aware and being involved. In another instance, when relief operation was conducted, all the responsible officers of each Purok participated in the systematic distribution and the event was successfully carried out without much hassle and hardship for the beneficiaries. The message became very clear to them -- everybody has an important role to play. Everybody must be involved; everybody must engage!

### Barangayette Vision

Since the *barangay*ette's format is patterned after the *Barangay* DRRMC set up, it can also be easily converted into a normal functioning *barangay* at the grass root level wherein the officers, as volunteers, are empowered to look after their Purok, thus

enhancing the role of public officers as more people are involved in community building which is the strength DRRMC is also seeking to help mitigate the effects of disaster.

In the last meeting of the *barangay*ette officers in *Barangay* Santa Monica consultations were initiated to formally organize and register the group so that assistance from other NGO's or outside sources could be obtained to improve the means of livelihood of the community and to ensure growth and continued development.

### Setback

If the set up is not continuously supported by the local LGU, the chance is all efforts by SAVE or any NGO for that matter in DRRMC will be wasted and the supposed beneficial fruits of the joint efforts will not materialize at all.

#### Proactive Measure

In the case of of *Barangay* Santa Monica, should there be a forestalling of all previous efforts and plans because of political reasons, we have plan B to execute in order to continuously practice and support all SAVE's program in our community. Our members are so determined to do what is best for our community and we will continuously support one another to reach our goal of a safe, united, and developed *barangay*.

## Discussion

There are pressures from below and from above that trigger institutions to pursue DRR, CCA, and sustainable development in the communities. Pressures from below include the vulnerable conditions of the communities that require both internal and external interventions, based on the principle of the less vulnerable helping the vulnerable. From above are the institutional mandates, agreements, principles and policies at the national and international levels that push organizations the concretization of these ideas into actions. The ENCORE project can be framed within this perspective. It was designed after the province of Bulacan was adversely affected by the flood caused by typhoon Pedring in 2011.

The vulnerable conditions of the people and the communities were more than enough to justify the implementation of a project that aims to "increase the resilience and preparedness of the children, the youth, the community and the local government in coping with hazards and extreme weather events". The magnitude of the flood that affected the communities and the schools destroyed significant assets. This condition cannot be allowed to pass on without program of actions to resist and respond to the same situation. Thus, ENCORE, with its clear perspectives of the hazards, vulnerabilities and capacities of the communities, is well contextualized and grounded.

The strengths and weaknesses of the project, as have been discussed in the previous sections are summarized in the SWOT matrix (Table 14).

| Calumpit, and San Ayusun, hayonoy  |  |
|--|--|
| Strengths  | Weaknesses   |
| <ul> <li>Well integrated framework</li> <li>Simple and straightforward action plan<br/>for DRR</li> <li>Large-scale drills integrated within<br/>local and provincial governments'<br/>initiatives</li> <li>Well received solid waste management<br/>programme</li> <li>Far-reaching and sound school and<br/>youth-based activities</li> <li>Improved collaboration and partnership<br/>among local government and private<br/>group</li> <li>Well aligned with the pillars of<br/>Comprehensive School Safety</li> </ul> | <ul> <li>Lack of participation by beneficiaries at the project design stage</li> <li>Identification and limited participation of those possibly most vulnerable in DRR activities</li> <li>Significant dependence on external expertise</li> <li>Heavy dependence on massive external funding</li> <li>Limited number of beneficiaries for the livelihood-related activities</li> <li>Technical and marketing difficulties for the livelihood project</li> </ul> |
| Opportunities  | Threats  |
| <ul> <li>Dedicated and knowledgeable local leaders</li> <li>Established collaborations between LGUs, schools and larger communities</li> <li>Sustainable school-based activities</li> <li>Improved infrastructure and available physical resources</li> <li>Emphasis and support of the national government on CCA and DDR programs and initiatives</li> </ul>   | <ul> <li>Dependency syndrome</li> <li>Local government's inability to<br/>reproduce past activities in other<br/><i>barangays</i></li> <li>Political instability</li> <li>Unsustainability of livelihood-related<br/>activities</li> <li>Decreasing funding resources for<br/>similar projects</li> <li>Unpredictable hazards</li> </ul>   |

Table 14. SWOT analysis of ENCORE activities conducted in Balungao,Calumpit, and San Agustin, Hagonoy

ENCORE as a project had to deliberately adhere to priorities, policies and procedures of the higher bodies such as national government offices and donor agencies. At the same time, it had to consider the realities of the communities, their voices and the capacities. Bringing all these upper and lower, insiders and outsiders, helpers' and beneficiaries' into the table of discourse and action for DRR, CCA and development as a whole is a challenge one has to face. For example, one question that echoed from the community was the question of project phase out. The people heard that the

project will end soon and they said it should not be. On the other hand, the project had to consider resource availability and shifts in priorities. How to deal with differences between the community and the agency is a real challenge. Difficult as it may, one need to always consider this reality in the whenever development and humanitarian work pursued.

One concern in the entry and choice of the development agenda in the community by the external support agency is the need to balance the prerequisites of the helping agency and donors, against the other needs of the community that might not be in the agenda of the outsiders. Who chooses what activities to undertake and the governing policies are still dominantly held externally. In the event of a follow-up project, attention should henceforth be given to involving possible beneficiaries in the design of priorities, objectives and activities.

Another concern is the heavy reliance of the project on external resources and expertise through the support of Save the Children. Should the organisation decide to phase out, it will be challengeable for the local schools, communities and LGUs to continue and expand on-going activities in neighbouring villages. Although local expertise has been built and key stakeholders' capacities have been enhanced, it is unclear whether a horizontal transfer of experiences, skills and knowledge can be expected. Similarly, while LGUs and other government agencies (e.g. DepEd) have significant budgets for DRR, Save the Children's investment in ENCORE partner communities has been massive and matching such expenses in view of, for example, strengthening school building or purchasing emergency management gears, will be difficult for local stakeholders.

Community-based disaster risk assessments conducted as part of the ENCORE project were solid and appropriately conducted. However, in most instances, at both community and school levels, they deserve expansion to fully encompass the diversity of people threatened by natural and other hazards. For example, in Calumpit, the complicated status of informal settlers living in perilous locations on the dike and who benefit from both government services and support from Save the Children, has not really been factored in. Similarly, the particular vulnerabilities and capacities of other marginalised groups in the communities who are likely to be badly affected in the event of a disaster need further attention.

With a very clear perspective on DRR and what the project wants to accomplish, it is imperative to see the outcomes as assessed by the community and school partners. There is a strong evidence to show that the project was well liked by the students, as well as by the community leaders. There is awareness, especially among those who are actively involved like the leaders and the students at the higher and upper levels. However, there were people who were not participative, though they were aware of the project. This has implications in laying down the parameters of participation in community-based DRR. Up to what extent does the project want to achieve. Targeting the whole community for a project is ideal but operationally difficult. Addressing this gap should henceforth be a priority of further activities to be conducted in Calumpit and Hagonoy.

The building of resilience of the household to cope with the impacts of climate change and disasters needs grounding theoretically and operationally. Improvement of the livelihood can reduce vulnerabilities as it assumes that the families are able to build resources that can be used for coping with disasters. However, the implementation of livelihood projects in Calumpit had very few beneficiaries and faced several challenges in Hagonoy. Improving the economic potential and capacities of the households through livelihood support will help reduce vulnerabilities as this will enable them improve their hoses and procure materials that will help them respond to disaster events. However, if the beneficiaries are very few, the livelihood assistance does not significantly impact the community. This poses question that can be a subject

of another study: determining the scale of economic intervention at the household level that can have a significant community impact.

The link of waste management to flooding as shown by the survey was that the drainage was made cleaner. However, flooding in Bulacan was mainly caused by factors beyond the community such as the increasing rain volume, physical terrain of the area and possible structures put up or were not put up to address flooding. Waste management was participated by many families and school children and a good environmental project. How it helps the household cope with climate change and disasters is still something to be seen. In fact, most of the respondents rather see waste management activities as an individual income-generating opportunity rather than an initiative for the common good and the reduction of disaster risk.

One of the overall strengths of project ENCORE is that all three components have been particularly well integrated both conceptually and in practice. It is rare to witness a project which effectively integrates livelihood, waste management and DRR, although have long been emphasised as key interconnected elements of development and people's wellbeing (e.g. Wisner et al., 2004, 2012). Furthermore, it seems from interviews with local stakeholders and beneficiaries that most of them are able to fully understand and articulate the integration of all three components of the project, which reflects an appropriate ground work conducted by the staff of Save the Children Philippines.

The project also shows the improved collaboration and partnership among local government and private groups towards DRR activities. There are community resources that were mobilised for project activities, including the conduct of the participatory evaluation where the students, community volunteers and leaders were engaged. This type of assessment has proved very useful, although lengthy and challenging, as it provides an insiders' view unbiased by external views.

In addition, ENCORE is well aligned with the three pillars of comprehensive school safety (Table 9) adopted by Save the Children and other stakeholders of DRR in the education sector (Global Alliance for Disaster Risk Reduction and United Nations International Strategy for Disaster Reduction, 2014). All activities conducted in Calumpit and Hagonoy nicely fit under each of the pillars and cover most of the components of the comprehensive school safety approach at the notable exception of the integration of disaster-related issues in schools' formal curricula. This is in fact beyond the scope of projects such as ENCORE as it involves, in the Philippines, lengthy ministerial decisions at much larger scales (provincial and national).

At the same time, the project as conceptualised is a concrete expression and operationalization of international, national and institutional mandates, priorities and policies for DRR. Taking the five priorities of the Hyogo Framework for Action, the ENCORE activities can be rightly located (Table10).

Table 9. Realisation of Save the Children's three pillars of comprehensiveschool safety through ENCORE activities conducted in Balungao, Calumpit, andSan Agustin, Hagonoy

| oan Agasan, nagonoy                                  |  |
|--|--|
| The three pillars of comprehensive school safety     | ENCORE supported activities  |
| Pillar 1: Safe learning facilities                   | <ul> <li>School refurbishment</li> <li>Opening of evacuation gates</li> <li>Construction of elevated pathways</li> <li>Waste management</li> <li>Tree planting</li> </ul>  |
| Pillar 2: School disaster management                 | <ul> <li>Disaster risk assessment</li> <li>Early warning system</li> <li>Contingency planning</li> <li>Disaster drills</li> <li>Provision of stress debriefing tools</li> <li>Provision of disaster management gears</li> </ul>                    |
| Pillar 3: Risk reduction and resilience<br>education | <ul> <li>School-based awareness campaigns</li> <li>DRR summer school</li> <li>Community-based awareness<br/>campaigns</li> <li>Creation of school-based DRR<br/>organisations</li> <li>Non-curricular teacher and students<br/>training</li> </ul> |

Table 10. Realisation of the priorities of Hyogo Framework for Action through ENCORE activities conducted in Balungao, Calumpit, and San Agustin, Hagonoy

| inageney  |   |
|---|---|
| Hyogo Framework for Action priorities   | ENCORE supported activities   |
| Making disaster a risk reduction priority   | <ul> <li>Mobilizing the school and the local<br/>government units in undertaking DRR in the<br/>school and communities</li> <li>Collaboration and partnership among LGUs<br/>and private groups towards DRR</li> </ul>                                    |
| Knowing the risks and taking action   | <ul> <li>Conducting hazards, vulnerability, and capacity analysis</li> <li>Information dissemination</li> <li>Early warning system</li> </ul>   |
| Building understanding and<br>awareness: use of knowledge,<br>innovations, and education to build<br>a culture of safety and resilience | <ul> <li>School and community activities to increase<br/>awareness and participation of children,<br/>youth and communities in DRR and CCA, as<br/>specified in the objectives</li> </ul>   |
| Reducing the underlying risks factors   | <ul> <li>Waste management and improved livelihood<br/>to build resilience and capacities</li> <li>Tree planting and gardening</li> </ul>  |
| Strengthening disaster<br>preparedness for effective<br>response at all levels  | <ul> <li>Awareness of the actions for disaster<br/>preparedness</li> <li>Disaster drills</li> <li>LGU preparedness through rescue, warning<br/>and relief distribution</li> <li>Provision of disaster preparedness materials<br/>and equipment</li> </ul> |

The activities of the ENCORE were also all in consonant with the national call for strengthening the Philippine disaster risk reduction and management system in the country as stipulated in the RA. 10121. This definitely is also aligned with the thrust of the Department of Education in mainstreaming DRR in the education sector.

Ultimately, while there are challenges in undertaking community-based and school based DRR projects, the opportunities and resources are available. The vulnerable conditions of the people and communities require actions. The government and agencies at the various levels put premium on DRR and CCA. The people have *bayanihan* or community volunteerism that can be mobilized. The threats identified can be addressed by having deeper analysis of the context and proper and participatory planning with the key players.

## Recommendations

The findings of this study have a number of important implications for future implementation of the programs and activities of Save the Children. These include the following recommendations:

1/ **Phase-out plan:** ascertaining project duration and formulation of phase out plan. During the evaluation, there were a lot of talks about the status of the ENCORE and of the Save the Children in Bulacan. They were wondering when the project will end, while expressing the need to continue the project. As such, it is very important for a phase out plan be drawn out with the school and community leaders so as to clear confusions and lead towards a more sustainable operation even if the project ceases to operate in the area.

2/ Mitigation measures and addressing the roots of vulnerability: expanding the coverage of responding to DRR and CCA beyond livelihood and waste management. The mitigation measures to help the community cope with disasters can be explored to include those that cause the people to remain vulnerable. When this is done, then there could be advocacy to resist measures that can turn hazards into a disaster, and to call for appropriate response to the risks faced by the community. There has to be a more indepth analysis of the roots of vulnerabilities among the various vulnerable groups in the community to resist the marginalisation. These groups include the small farmers easily affected for flood or drought, informal setters, women and other gender groups marginalised by socio-cultural discrimination, the people with disabilities or the children in difficult circumstances. This will provide a more comprehensive view and response to disaster and climate change impact.

**3/ Support and expand on existing livelihood efforts:** for livelihood project, it is important to work and support on existing livelihood projects of the people that need expansion and growth, rather than initiating something new and whose sustainability is questionable. The present livelihood such as farming, vending, canteen, etc. in which the people are very familiar and capable can be assisted to grow and expand, thus improving the lives of the stakeholder and causing ramification effects on the local economy and other sectors.

**4/ mobilise local resources:** there are bountiful resources and local institutions that can be mobilised for community DRR. These include the Barangay Disaster Risk Reduction Committee which has its own budget from the government; the School-Community Association, used to be the Parent Teachers Association; the Student Government; community organizations, and local agencies and civil society organisations operating in the area. The strategy now in social protection in convergence and this can be done for the various entities working in the area.

**5/** Push for participatory research and evaluation: the experience in this evaluation shows that the community can undertake evaluation, and even research. Participatory undertakings, however, require capacity building to ensure that the community are doing the tasks right and are not left on their own, e.g. in shaping evaluative and analytical survey questions. Facilitation that can guide them is necessary to help them as well in synthesizing the learning they get from the process. This process requires time and energy, which need to be factored in designing the project. Particular attention should be given to the data analysis and reporting stages, which are fastidious. The role of students is here essential as research and evaluation tasks are often well aligned with the skills and techniques they learn at school.

6/ Identify how to support DRR and CCA integration into the informal education and school curriculum: the school is a powerful venue for education and creating awareness on DRR and CCA. The community local researchers composed of students, teachers, community volunteers and



leaders can be mobilised for this purpose. Their experience in the participatory evaluation is a good resource they can anchor on.

7/ Systematise project services in line with Comprehensive School Safety programme and the Hyogo Framework for Action: this will help in ascertaining the monitoring and evaluation of the program in the global priorities for DRR.



## References

Anderson M.B., Woodrow P. (1989) *Rising from the ashes: development strategies in times of disasters*. Westview Press, Boulder.

Chambers R. (1983) *Rural development: putting the last first.* Routledge, London.

Chambers R. (2007) *Who counts? The quiet revolution of participation and numbers*. Working paper 296, Institute of Development Studies, Sussex.

Christoplos I. (2006) *The elusive 'window of opportunity' for risk reduction*. ProVention Consortium Forum 2006, 2-3 February 2006, Bangkok, Thailand.

Global Alliance for Disaster Risk Reduction and United Nations International Strategy for Disaster Reduction (2014) *Comprehensive school safety: working towards a global framework for climate-smart disaster risk reduction, bridging development and humanitarian action in the education sector.* Global Alliance for Disaster Risk Reduction, New York.

Wisner B., Blaikie P., Cannon T., Davis I. (2004) *At risk: natural hazards, people's vulnerability, and disasters.* 2<sup>nd</sup> edition, Routledge, London.

Wisner B., Gaillard J.C., Kelman I. eds (2012) Handbook of hazards and disaster risk reduction. Routledge, London.

## Appendices

## Appendix 1. Survey questionnaire for the community of Balungao, Calumpit

|             |   | T ENCORE<br>estionnaire                       |
|-------------|---|---|
| 1. Ang pro  | oyekto ng Save the Children                       |   |
| 1.1. Narini | ig mo na ba ang proyekto o mga gawain ng Save     | the Children sa inyong komunidad?             |
| 1.2. Anu-a  | ano ba ang alam mo tungkol sa proyekto o gawair   | n ng Save the Children?                       |
| 1.3. Ano si | a tingin mo ang layunin ng proyekto at gawain n   | g Save the Children sa inyong pamayanan?      |
| 1.4. Anu-a  | ano ang mga proyekto at gawain ang naisagawa n    | g Save the Children sa komunidad at paaralan? |
| 1.5. Ano a  | ing naging papel o kontribusyon ng Save the Child | fren sa mga gawain?                           |
| 2. Mga pro  | oseso at Gawain                                   |   |
| 2.1.Ano ar  | ng mga proseso at Gawain ng Save the Children?    |   |
| 2.2. Nagin  | ng maayos ba ang mga gawain? oo                   | hindi Paano mo nasabi?                        |
| 2.3. Sinu-s | sino ang responsable sa pagsasaayos ng proseso a  | at mga gawain?                                |
| F           | Sinu-sino?  | Papel na ginampanan                           |
| È           |   |   |
| Ŀ           |   |   |
| 2.4. Anu-a  | ano ang mga kinailangan upang maisakatuparaan     | ang mga proyekto?                             |
| 3.Mga bur   | nga o resulta ng gawain ng Save the Children      |   |
| 3.1. Ano a  | ang mga naging resulta?                           |   |
| 3.2. Kung   | walang resulta, bakit walang resulta?             |   |
| 3.3. Paano  | o nakatulong sa inyo ang mga naging resulta?      |   |
| 3.4. Nagka  | aroon ba ng negatibong resulta ang mga gawain?    | Yung oo/meron, ano?                           |
| 3.5. Anu-a  | ano ang mga naging hadlang sa pagsasakatuparar    | ng mga gawain?                                |
| 3.6. Anu-a  | ano ang mga nakatulong upang maisagawa ang pi     | royekto?                                      |
| 3.7. Ano a  | ang inyong mga natutunan sa gawaing ito?          |   |
| 3.8. Naisas | sagawa ba ang mga natutunan sa pang-araw-ara      | w na pamumuhay?<br>1                          |
|             |   |   |

#### 4. Mga resulta ng livelihood projects para sa mga na-involve lamang

4.1. Naging kabahagi ba kayo ng livelihood project ng Save the Children? \_\_ oo \_\_hindi

4.2. Anong mga livelihood projects ang naisagawa?

4.3. Kumita ba ang kanilang proyekto?

4.4. May suporta bang pinansyal ang livelihood ?Kung oo, saan nagmula?

4.5. Ang mga materyales ba na kailangan sa livelihood projects ay makikita ba sa komunidad?

4.6. Angkop ba ang mga proyekto sa kalagayan ninyo at ng pamayanan?

4.7. Ano ang mga natutunan ninyo sa livelihood projects?

4.8. Naisasakatuparan ba sa pang-araw-araw na buhay ang natutunan sa livelihood projects?

4.9. Nasiyahan ka ba sa mga produktong nagawa ng livelihood projects?

4.10. Sapat ba ang mga kaalamang natutunan sa livelihood program?

#### 5.Kahandaan sa panahon ng kalamidad

5.1. Anu-anong paghahanda ang dapat gawin bago ang kalamidad tulad ng bagyo at baha?

5.2. Ano ang dapat gawin sa panahon ng kalamidad?

5.3. Ano ang dapat gawin pagkatapos ng kalamidad?

| Kalamidad    | Paghahanda bago | Tugon habang may<br>kalamidad | Gawain pagkatapos |
|--------------|-----------------|-------------------------------|-------------------|
| Bagyo't baha |                 |                               |                   |
| Sunog        |                 |                               |                   |
|              |                 | 2                             |                   |



|   | Lindol                   |                               |                               |                       |  |
|---|--------------------------|-------------------------------|-------------------------------|-----------------------|--|
|   |                          |                               |                               |                       |  |
|   |                          |                               |                               |                       |  |
| 5 | 5.4. Anu-ano ang mga k   | apasidad ng barangay council  | sa pagtugon sa kalamidad ?    |                       |  |
|   | 5.5. Anu-ano ang mga k   | apasidad ng tao sa pamayana   | n sa pagtugon sa kalamidad?   |                       |  |
|   | 5.6. Nakasama ba kayo    | sa mga drill para sa lindol?  | oohindi                       |                       |  |
| 5 | 5.7. Nakasama ba kayo    | sa mga drill para sa sunog?   | oohindi                       |                       |  |
| 5 | 5.8. Ano ang mga natut   | unan ng mga tao sa mga drill  | para sa lindol?               |                       |  |
| 5 | 5.9. Ano ang mga natut   | unan ng mga tao sa mga drill  | para sa sunog?                |                       |  |
| 6 | 6.Pagbabahagi ng natu    | tunan sa proyekto             |                               |                       |  |
| 6 | 6.1. Anong mga imporm    | nasyon ang dapat na maibahat  | gi sa pamayanan o tao?        |                       |  |
| 6 | 6.2. Sino ang dapat na t | aga-kalat ng mga impormasyo   | n?                            |                       |  |
| 6 | 5.3. Paano maibabahag    | i ang mabisang paraan upang   | maiparating sa iba ang kaalam | an sa pagiging handa? |  |
| 6 | 6.4. Ano ang magagawa    | a mo bilang kabahagi ng proye | ktong ito?                    |                       |  |
| 6 | 6.5. Ano ang mairereko   | menda mo o inaasahan sa mg    | a sumusunod na gawain?        |                       |  |
| F | Panlagan:                |                               |                               |                       |  |
| E | Edad:                    |                               |                               |                       |  |
|   | Kasarian:                |                               |                               |                       |  |
| 3 | Tirahan:                 |                               |                               |                       |  |
| F | PWD:                     |                               |                               |                       |  |
| 5 | Single parent:           |                               |                               |                       |  |
| 5 | Senior citizen:          |                               |                               |                       |  |
|   |                          |                               |                               |                       |  |
|   |                          |                               |                               |                       |  |
|   |                          |                               | 3                             |                       |  |
|   |                          |                               |                               |                       |  |
|   |                          |                               |                               |                       |  |

# Appendix 2. Survey questionnaire for Santa Lucia High School, Calumpi

Γ

|           | PROJECT<br>Guide que                              |           |                                 |
|-----------|---|-----------|---------------------------------|
| 1. Ang pi | royekto ng Save the Children                      |           |                                 |
| 1.1. Nari | nig mo na ba ang proyekto o mga gawain ng Save    | the Child | ren sa inyong paaralan?         |
| 1.2. Anu- | -ano ba ang alam mo tungkol sa proyekto o gawair  | ng Save   | the Children?                   |
| 1.3. Ano  | sa tingin mo ang layunin ng proyekto at gawain r  | g Save th | ne Children sa inyong paaralan? |
| 1.4. Ano  | ang naging papel o kontribusyon ng Save the Child | lren sa m | iga gawain?                     |
| 2. Mga (  | Sawain  |           |                                 |
| 2.1.Ano a | ang mga proseso Gawain ng Save the Children?      |           |                                 |
| 2.2. Nagi | ing maayos ba ang mga gawain? oo                  | hind      | i Paano mo nasabi?              |
| 2.3. Sinu | -sino ang responsable sa pagsasaayos ng proseso   | at mga ga | iwain?                          |
|           | Sinu-sino?  |           | Papel na ginampanan             |
|           |   |           |                                 |
|           |   |           |                                 |
| 2.4. Anu- | -ano sa tingin mo ang mga kinailangan upang mais  | akatupar  | aan ang mga proyekto?           |
| 3.Mga re  | esulta ng gawain ng Save the Children             |           |                                 |
| 3.1. Ano  | ang mga naging resulta?                           |           |                                 |
| 3.2. Kung | g walang resulta, Bakit?                          |           |                                 |
| 3.3. Paar | no nakatulong sa inyo ang mga naging resulta?     |           |                                 |
| 3.4. Nag  | karoon ba ng negatibong resulta ang mga gawain    | Kung oc   | /meron, ano?                    |
| 3.5. Anu- | -ano ang mga naging hadlang sa pagsasakatuparar   | ng mga    | gawain?                         |
| 3.6. Anu- | -ano ang mga nakatulong upang maisagawa ang p     | oyekto?   |                                 |
| 3.7. Ano  | ang inyong mga natutunan sa gawaing ito?          |           |                                 |



3.8. Naisasagawa ba ang mga natutunan sa pang-araw-araw na pamumuha

3.9. Naging kabahagi ba kayo ng project ng Save the Children? \_\_ oo \_\_\_hindi

3.10. Anong mga projects ng save the children ang naisagawa?

3.11Nakatulong ba ang mga proyekto ng save the children na inilunsad sa paaralan?

3.12Naging mabisa ba ang mga proyektong nailunsad ng save the children?.

3.13. Ang mga materyales ba na kailangan sa proyekto ay makikita ba sa paaralan?

3.14Angkop ba ang mga proyekto sa kalagayan ninyo at ng paaralan?

3.16Nasiyahan ka ba sa mga resulta ng proyekto na isinagawa ng save the children?

3.17. Sapat ba ang mga kaalamang natutunan sa save the children?

4.Kahandaan sa panahon ng kalamidad

4.1. Ano ang dapat gawin pagkatapos ng kalamidad?

| Kalamidad    | Paghahanda bago | Tugon habang may<br>kalamidad | Gawain pagkatapos |
|--------------|-----------------|-------------------------------|-------------------|
| Bagyo't baha |                 |                               |                   |
| Sunog        |                 |                               |                   |
|              |                 |                               |                   |
|              |                 | 2                             |                   |



| Lindol   |  |                               |                       |
|--|--|-------------------------------|-----------------------|
| 5 5  | apasidad ng paaralan sa pagt<br>apasidad ng mga estudyante | -                             | <u> </u>              |
| 4.4. Nakasama ba kayo s  | a mga drill para sa lindol?                                | oohindi                       |                       |
| 4.5. Nakasama ba kayo s  | sa mga drill para sa sunog?                                | _oohindi                      |                       |
| 4.6. Ano ang mga natuti  | unan  ng mga tao sa mga drill                              | para sa lindol?               |                       |
| 4.7. Ano ang mga natutu  | unan ng mga tao sa mga drill                               | para sa sunog?                |                       |
| 5.Pagbabahagi ng natut   | unan sa proyekto   |                               |                       |
| 5.1. Anong mga imporm  | asyon ang dapat na maibaha                                 | gi sa mga mag-aaral?          |                       |
| 5.2. Sino ang dapat na m                                       | nagbahagi ng mga impormasy                                 | von?                          |                       |
| 5.3. Paano maibabahagi   | ang mabisang paraan upang                                  | maiparating sa iba ang kaalam | an sa pagiging handa? |
| 5.4. Ano ang magagawa  | mo bilang kabahagi ng proye                                | ktong ito?                    |                       |
| 5.5. Ano ang mairerekor  | nenda mo o inaasahan sa mg                                 | a sumusunod na gawain?        |                       |
| Pangalan:<br>Edad:<br>Kasarian:<br>School:<br>Section:<br>PWD: |  |                               |                       |
|  |  |                               |                       |
|  |  |                               |                       |
|  |  |                               |                       |
|  |  | 3                             |                       |

# Appendix 3. Survey questionnaire for the community of San Agustin, Hagonoy

| n Evaluation Form<br>ng makatulong sa mga tao lalo na sa mga bata sa iba't   |
|--|
| ig makatulong sa mga tao lalo lalo na sa mga bata sa hag t<br>k reduction, waste management, at livelihood). Ang<br>g mga kontribusyon ng mga programa ng SAVE THE<br>nilikha at iaanalisa ng mga mismong kalahok sa loob ng<br>apahusay pa sa mga programa ng nasabing NGO. |
| 8. Educational attainment  |
|  |
| 9. Occupation  |
| 10. Name of Spouse   |
| 11. No. of Children  |
| 12. Interviewer  |
| 13. Purok  |
| 14. Date   |
|  |
| 18. Paano nakatulong sa iyo ang mga proyekto ng "SAVE THE<br>CHILDREN"?  |
| -  |
|  |
|  |
| 21. Kung oo, ano ang magandang naidulot sa iyo ng Bingo<br>Sosyal?   |
| 22. May alam ka ba na maaaring masabi na Evacuation Center sa ating barangay?  |
|  |

| 23. Isa ka ba sa nakagamit sa nabanggit na Evacuation Center?<br>O 1. Oo O 2. Hindi  | 30. Naging epektibo para sa inyo ang mga proyekto at<br>programang naibigay ng Save the Children?   |
|--|---|
| 24. Bakit mahalaga ang pagkakaroon ng Evacuation Center?   | O 1. Oo O 2. Hindi<br>31. Nagagamit mo ba ang mga programa na ito sa araw araw  |
| 25. Nalaman mo bang namigay ng school supplies sa ating  | na buhay?<br>O 1. 00 O 2. Hindi   |
| barangay ang Save the Children?<br>O 1. Oo O 2. Hindi  | 32. May natutunan ka ba sa mga kaalamang ibinahagi ng Save<br>the Children?   |
| 26. Isa ba ang anak mo sa napagkalooban nito?<br>O 1. Oo O 2. Hindi  | O 1. 00 O 2. Hindi  |
| <ul> <li>27. Nakatulong ba ang mga school supplies sa inyong mga anak?</li> <li>O 1.00 O 2. Hindi</li> </ul>   | 33. Paano mo ito iniaaply sa inyong komunidad?  |
| <ul> <li>28. Isa ka ba sa mga nabigyan ng breastfeeding at pregnant<br/>women kit ng Save the Children?</li> <li>O 1. Oo O 2. Hindi</li> </ul>   |   |
| 29. Paano nakatulong sa iyo bilang isang ina ang breastfeeding<br>at pregnant women kit ng Save the Children?  |   |
| Solid Waste Management<br>34. Nakatulong ba ang Save the Children sa pagpapanatili ng<br>kalinisan?  | 40. Malaki ba ang nagiging pakinabang ng programang ito ng<br>Save the Children sa waste segregation?   |
| O 1. Oo O 2. Hindi   | Q 1. 00 Q 2. Hindi  |
|  |   |
| 35. Kung oo, paano nakatulong ang Save the Children sa<br>pagpapanatili ng kalinisan?  | <ul> <li>41. Alam mo ba kung paano isinasagawa ang segregation?</li> <li>O 1. Oo O 2. Hindi</li> </ul>  |
| 35. Kung oo, paano nakatulong ang Save the Children sa<br>pagpapanatili ng kalinisan?  |   |
| pagpapanatili ng kalinisan?  | O 1. Oo O 2. Hindi  |
| pagpapanatili ng kalinisan?<br>36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating   | O 1. Oo O 2. Hindi  |
| <ul> <li>pagpapanatili ng kalinisan?</li> <li>36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating pamayanan?</li> <li>O 1. Oo O 2. Hindi</li> <li>37. Alam nyo ba ng lecture seminar ng Save the Children tungkol sa waste management?</li> </ul>  | O 1. Oo O 2. Hindi<br>42. Paano mo ito ginagawa sa inyong sariling tahanan?   |
| <ul> <li>pagpapanatili ng kalinisan?</li> <li>36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating pamayanan?</li> <li>O 1. Oo O 2. Hindi</li> <li>37. Alam nyo ba ng lecture seminar ng Save the Children tungkol sa waste management?</li> <li>O 1. Oo O 2. Hindi</li> </ul>  | O 1. Oo O 2. Hindi<br>42. Paano mo ito ginagawa sa inyong sariling tahanan?   |
| <ul> <li>pagpapanatili ng kalinisan?</li> <li>36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating pamayanan?</li> <li>O 1. Oo O 2. Hindi</li> <li>37. Alam nyo ba ng lecture seminar ng Save the Children tungkol sa waste management?</li> </ul>  | O 1. Oo O 2. Hindi<br>42. Paano mo ito ginagawa sa inyong sariling tahanan?<br>43. Paano mo ito maibabahagi sa iba mong kabarangay?   |
| pagpapanatili ng kalinisan?<br>36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating<br>pamayanan?<br>0 1.00 0 2. Hindi<br>37. Alam nyo ba ng lecture seminar ng Save the Children<br>tungkol sa waste management?<br>0 1.00 0 2. Hindi<br>38. Bakit mahalaga na maisapamuhay ang mga natutunan sa   | O 1. Oo O 2. Hindi 42. Paano mo ito ginagawa sa inyong sariling tahanan? 43. Paano mo ito maibabahagi sa iba mong kabarangay? 44. Ano ang mga maaaring idulot nito sa ating pamayanan? 45. Naging bahagi na ba kayo ng Save the Children sa pag-gaw ng "HOLY ROCKET STOVE"?                                 |
| pagpapanatili ng kalinisan?<br>36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating<br>pamayanan?<br>0 1.00 0 2. Hindi<br>37. Alam nyo ba ng lecture seminar ng Save the Children<br>tungkol sa waste management?<br>0 1.00 0 2. Hindi<br>38. Bakit mahalaga na maisapamuhay ang mga natutunan sa   | <ul> <li>O 1. Oo O 2. Hindi</li> <li>42. Paano mo ito ginagawa sa inyong sariling tahanan?</li> <li>43. Paano mo ito maibabahagi sa iba mong kabarangay?</li> <li>44. Ano ang mga maaaring idulot nito sa ating pamayanan?</li> <li>45. Naging bahagi na ba kayo ng Save the Children sa pag-gaw</li> </ul> |
| <ul> <li>pagpapanatili ng kalinisan?</li> <li>36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating pamayanan?</li> <li>O 1. Oo O 2. Hindi</li> <li>37. Alam nyo ba ng lecture seminar ng Save the Children tungkol sa waste management?</li> <li>O 1. Oo O 2. Hindi</li> <li>38. Bakit mahalaga na masapamuhay ang mga natutunan sa lecture/seminar ng Save the Children?</li> <li>39. Paano nakatulong ang save the children upang maipamulat</li> </ul>         | O 1. Oo O 2. Hindi 42. Paano mo ito ginagawa sa inyong sariling tahanan? 43. Paano mo ito maibabahagi sa iba mong kabarangay? 44. Ano ang mga maaaring idulot nito sa ating pamayanan? 45. Naging bahagi na ba kayo ng Save the Children sa pag-gaw ng "HOLY ROCKET STOVE"?                                 |
| pagpapanatili ng kalinisan?         36. Nakatulong ba ang pagbubukod-bukod ng basura sa ating pamayanan?         O 1. Oo O 2. Hindi         37. Alam nyo ba ng lecture seminar ng Save the Children tungkol sa waste management?         O 1. Oo O 2. Hindi         38. Bakit mahalaga na maisapamuhay ang mga natutunan sa lecture/seminar ng Save the Children?         39. Paano nakatulong ang save the children upang maipamulat sa atin na may "PERA SA BASURA"? | O 1. Oo O 2. Hindi 42. Paano mo ito ginagawa sa inyong sariling tahanan? 43. Paano mo ito maibabahagi sa iba mong kabarangay? 44. Ano ang mga maaaring idulot nito sa ating pamayanan? 45. Naging bahagi na ba kayo ng Save the Children sa pag-gaw ng "HOLY ROCKET STOVE"?                                 |



49. Paano mo ba maibabahagi sa iyong mga kabarangay ang mga programa sa livelihood ng Save the Children?
50. Sa papaanong paraan mapapaunlad ang mga programa ng Save the Children sa livelihood sa ating barangay?
51. Nakasali ka na ba sa programang "FOOD PROCESSING" ng Save the Children?
52. Paano mo napakinabangan ang food processing sa iyong pamilya at komunidad?
53. Nabigyan na ba kayo ng mga material kit sa bawat programa ng Save the Children?
C 1. 00 ○ 2. Hindi
54. Ano ang masasabi nyo sa karanasan ninyo sa bawat seminar sa mga programa ng Save the Children?
C 1. 00 ○ 2. Hindi
55. Nakipagtulongan ba kayo sa mga programa ng Save the Children?
O 1. 00 ○ 2. Hindi
56. Nadagdagan ba ang inyong kaalaman na ibinahagi sa inyo ng Save the Children?
O 1. 00 ○ 2. Hindi
56. Nadagdagan ba ang inyong kaalaman na ibinahagi sa inyo ng Save the Children?
O 1. 00 ○ 2. Hindi

## Appendix 4. Survey questionnaire for the San Agustin Elementary School, Hagonoy

Г

| resulta ng survey na ito ay iaanalisa ng parehong mga  | ı kalahok.   |
|--|--|
| Personal Info  |  |
| 1. Name  | 4. Address   |
| 2. Grade/ Section  | 5. Contact   |
| 3. Birthdate   | 6. Parents/Guardians   |
| Awareness  |  |
| 7. Alam mo ba ang Save the Children<br>O 1. Oo O 2. Hindi  | 11. Anu-ano ang mga programa ng Save the Children?   |
| 8. Ano ang Save the children?<br>O 1. Oo O 2. Hindi  | 12. Natulungan ka ba ng SAVE?  |
| 9. Ano ang layunin ng Save the Children?   | O 1. Oo O 2. Hindi<br>13. Kung oo, paano ka natulungan ng Save the Children?   |
| 10. Sino ang nakatanggap ng benepisyo at programa ng Save<br>the Children?   |  |
| Disaster   |  |
| <ul> <li>14. Kaisa ka ba sa programa ng Save the Children tungkol sa kalamidad?</li> <li>O 1. Oo O 2. Hindi</li> </ul>   | 19. Sa paanong paraan mo ito naibabahagi?  |
| <ul> <li>15. Nagkaroon ka ba ng flashlight o whistle na pinamigay ng Save the Children?</li> <li>O 1. Oo O 2. Hindi</li> </ul>   | <ul> <li>20. Nakatutulong ba ang mga batingting o bell na ibinigay ng<br/>Save the Children sa panahon ng sakuna?</li> <li>O 1. Oo O 2. Hindi</li> </ul> |
| 16. Kung oo, saan mo ito magagamit?  | 21. Pamilyar ka ba sa rain gauge na ibinigay ng Save the<br>Children sa inyong paaralan?         O       1.00       O       2. Hindi                     |
| <ul> <li>17. Nagsagawa ba ng earthquake drill at fire drill sa inyong paaralan?</li> <li>0 1.00</li> <li>0 2. Hindi</li> </ul>   | 22. Para saan ang Rain Gauge sa iyong palagay?   |
| <ol> <li>Sumailalim ka na ba sa mga programang inilunsad ng Save<br/>the Children na tungkol sa disaster risk reduction (DRR) at<br/>Climate Change Adoptation (CCA)?</li> <li>O 1. Oo O 2. Hindi</li> </ol> | 23. Mahalaga ba ang medicine kit sa panahon ng sakuna o<br>kalamidad?<br>O 1. Oo O 2. Hindi  |
| 0 1.00 0 Z. hinai  | 24. Meron baito sa inyong paaralan?<br>O 1. Oo O 2. Hindi  |

| 25. Magbigay ng ilang gamit na nakapaloob sa medicine kit.   | 27. Magbigay ng isang paraan upang maging handa rito.  |
|--|--|
| 26. Magbigay ng isang sakuna na maaaring mangyari sa inyong<br>paaralan.   | 28. Nakatulong ba ang programa ng Save the Children sa<br>pagmulat sa mga estudyante upang maging handa sa mga<br>sakuna o kalamidad.<br>O 1.00 O 2. Hindi |
| Livelihood   |  |
| <ul> <li>29. May programa ba ang Save the Children na nagturo upang mapanatiling malinis ang mga kanal?</li> <li>O 1.00 O 2. Hindi</li> </ul>      | 36. May natutunan ka ba sa room to room campaign na<br>isinasagawa ng Save the Children?<br>O 1.00 O 2. Hindi  |
| 30. Anong programa ng Save the Children ang nagturo upang<br>mapanatiling malinis ang mga kanal?   | 37. Bilang mag-aaral paano mo maipagpapatuloy ang program<br>ng Save the Children sa inyong paaralan?  |
| <ul> <li>31. May naitulong ba ang Save the Children sa pagtatanim ng mga puno at halaman sa ating paaralan?</li> <li>O 1. Oo O 2. Hindi</li> </ul> | 38. Paano mo maibabahagi ang inyong natutunan sa Save the<br>Children sa iyong mga kamag-aral?   |
| 32. Sa paanong paraan sila nakatulong?   | 39. Bakit kailangan mong makilahok sa programa ng Save the<br>Children na may kinalaman sa waste management?   |
| <ul> <li>33. Alam mo ba ang Urban Containerized gardening na itinuro ng Save the Children?</li> <li>O 1. Oo O 2. Hindi</li> </ul>                  | 40. May naitulong ba ang programa ng Save the Children sa  |
| 34. Ano ang kahalagan ng pagkakaroon ng Urban Containerized<br>gardening na itinuro ng Save the Children?  | waste management?<br>O 1. Oo O 2. Wala   |
| <ul> <li>35. Nakalahok ka ba sa programang ito ng Urban Containerized gardening?</li> <li>O 1. Oo O 2. Hindi</li> </ul>                            |  |
|  | ,  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

## Appendix 5. Survey questionnaire for the San Agustin Elementary School, Hagonoy

Г

| Personal Information  |   |
|---|---|
| 1. Pangalan   | 5. Paaralan   |
|   |   |
| 2. Antas/Pangkat  | 6. Edad   |
| 3. Tirahan  | 7. Kasarian   |
| 4. Telepono   |   |
| Awareness   |   |
| 8. Alam mo ba ang Save the Children?<br>O 1. Oo O 2. Hindi  | 12. Anu-ano ang mga natutuhan mo sa mga programa ng Save<br>The Children sa inyong paaralan?        |
| 9. Ano ang Save the Children?   |   |
|   | 13. Nakatulong ba ang mga ito upang magkaroon ka ng kamalayan sa mga nangyayari sa inyong paaralan? |
| 10. Anong grupo o organisasyon sa inyong paaralan ang may<br>kaugnayan sa Save The Children?  |   |
|   | 14. Paano mo maibabahagi sa iba ang iyong mga natutuhan?  |
| <ol> <li>Ano sa mga programa nila ang iyo nang nalahukan sa iyong<br/>paaralan. Lagyan ng tsek.</li> </ol>  |   |
| <ul> <li>1. DRR(Disaster Risk Reduction)/CCA(Climate change<br/>Adaptation)Seminars</li> </ul>  |   |
| O 2. Echo(SHINe) Seminar  |   |
| O 3. Containerized Gardening<br>O 4. DRR Summer Class   |   |
| O 5. Earthquake Drill (School Level)  |   |
| Equipments  |   |
| 15. Anu-ano ang mga kagamitan na alam mong naibahagi ng Save The Children sa inyong paaralan? Lagyan ng tsek.         O       1. Bell       O       2. Fire Extinguishers       O       3. Life Vest         O       4. Rain Gauge       O       5. First Aid Kit | 18. Saang bahagi ng inyong paaralan ito makikita?<br>O 1. Bell<br>O 2. Fire                         |
| 16. Alam mo ba itong gamitin?   | O 3. Fire Extinguishers     O 4. Life Vest     O 5. Rain Gauge                                      |
| 0 1.00 0 2. Hindi   | O 6. First Aid Kit  |
| 17. Kailan ito dapat gamitin?   |   |

| 19. Nakatulong ba ito sa mga mag-aaral ng inyong paaralan?       Paano?         O       1. Oo       O       2. Hindi   |  |
|--|--|
| 20. Sa paanong paraan ito nakatulong sa iyo?   |  |
| Earthquake & Fire Drill  |  |
| 21. Ano ang Earthquake at Fire drill?  | 24. Nakatulong ba sa iyo ang pakikiisa sa mga paghahanda laba sa mga kalamidad?         O       1. 00       O       2. Hindi |
| 22. Nakiisa ka ba sa Earthquake at Fire drill na isinagawa ng<br>Save The Children?<br>○ 1. Oo ○ 2. Hindi  | 25. Gaano kahalaga ang mga isinasagawang paghahandang ito<br>para sayo at sa paaralan?                                       |
| 23. Maayos mo bang naisagawa ang paghahandang ito?<br>O 1. Oo O 2. Hindi   |  |
| Waste Management   |  |
| 26. Naturuan ka ba ng programa ng Save The Children na<br>magtapon ng basura sa tamang lalagyan?<br>O 1. Oo O 2. Hindi   | 31. Anu-ano ang mga ito?   |
| <ul> <li>27. Alam mo na ba sa tulong ng Save The Children ang tamang paghihiwalay ng basurang nabubulok at di nabubulok?</li> <li>O 1.00 O 2. Hindi</li> </ul>     | 32. Anu-ano ang mga natutuhan mo sa mga aktibidad na<br>isinagawa ng Save The Children sa inyong paaralan?                   |
| <ul> <li>28. Isinasagawa mo ba ito sa inyong tahanan at paaralan?</li> <li>O 1. 00 O 2. Hindi</li> </ul>   | 33. Ayon sa iyong natutuhan,paano ka makatutulong sa<br>pagsasaayos ng ating kalikasan?                                      |
| <ul> <li>29. Sa tulong ng programa ng Save The Children, nalaman mo<br/>ba kung ano ang 3R's?</li> <li>O 1. Oo O 2. Hindi</li> </ul>                               |  |
| 30. May maganda bang naidulot sa iyo ang 3R's<br>(Reduce,Reuse,Recycle)?   |  |
| O 1. Oo O 2. Hindi   |  |
| Containerized Gardening  | L.   |
| <ul> <li>34. Nakiisa ka ba sa programa ng Save The Children na<br/>Containerized Gardening?</li> <li>0 1. Oo</li> <li>0 2. Hindi</li> </ul>                        | 36. Sa iyong palagay,anu-ano ang mga maidulot ng pagtatanin<br>ng mga halaman sa iyo at sa ating kalikasan?                  |
| 35. Anu-ano ang mga natutuhan mo sa programa o aktibidad<br>na ito?  |  |
| Evaluation   |  |
| <ul> <li>37. Para sa iyo,nakatulong ba ang mga programa ng Save The<br/>Children sa iyo, sa kalikasan at sa inyong paaralan?</li> <li>O 1.00 O 2. Hindi</li> </ul> | 38. Ipaliwanag ang inyong sagot sa huling tanong.  |

## Appendix 6. List of key informants interviewed by the outside assessment team between Nov. 2013 and April 2014

| Table 10. Key informants interviewed by the outside assessment team |                    |   |  |
|---|--------------------|---|--|
|   | Interviewee        | Position  |  |
| PAGASA  | Rommel P. Yutuc    | Climatologist   |  |
| Calumpit  | Ruth Bernardino    | Santa Lucia High School DRR coordinator                           |  |
|   | Arlina Itchon      | F. Mendoza Memorial<br>Elementary School Annex DRR<br>coordinator |  |
|   | Jayne S. Tizon     | F. Mendoza Memorial<br>Elementary School Annex<br>teacher         |  |
|   | Rico Caparas       | Balungao barangay Captain   |  |
|   | Edith R. Vallejos  | Balungao <i>barangay</i> health<br>worker                         |  |
|   | Cristina De Guzman | Livelihood project beneficiary                                    |  |
|   | Rogie Lapuz        | Santa Lucia High School student leader                            |  |
|   | Gerardo Belen      | Municipal Disaster Risk Reduction Management officer              |  |
| Hagonoy   | Rosalinda Ople     | Livelihood project beneficiary                                    |  |
|   | Annie Sabino       | Santa Monica High School teacher                                  |  |
|   | Teodulo Capulong   | Santa Monica High School teacher                                  |  |
|   | Gener Cruz         | Santa Monica High School teacher                                  |  |
|   | Marlin Ople        | Out-of-school youth leader  |  |
|   | Estelito Libao     | Municipal Disaster Risk Reduction Management officer              |  |
|   | Imelda Lombres     | Mother leader   |  |
|   | Manuel S. Alfonso  | San Agustin barangay secretary                                    |  |
|   | Jayson Mendoza     | San Agustin barangay captain                                      |  |
|   | Noemi C. Mendoza   | San Agustin Elementary School teacher                             |  |
|   | Boyet Santiago     | San Agustin <i>barangay</i> councillor                            |  |
|   | Nora L. Clemente   | Santa Monica <i>barangay</i> councillor                           |  |
|   | Rico R. Bartolome  | Santa Monica community leader                                     |  |



